



ABN: 34 728 242 315

ANNUAL BUSINESS PLAN AND BUDGET 22/23

Chairman:
Mayor Phillip Heaslip

Chief Executive Officer:
Simon Millcock

Address:
155 Main North Road
CLARE SA 5453
PO Box 419
CLARE SA 5453

Telephone:
0407819000

Email:
ceo@legatus.sa.gov.au

Website:
www.legatus.sa.gov.au

Member Councils:

Adelaide Plains Council
Barunga West Council
Clare and Gilbert Valleys Council
Copper Coast Council
District Council of Mount Remarkable
District Council of Orroroo Carrieton
District Council of Peterborough
Light Regional Council
Northern Areas Council
Port Pirie Regional Council
Regional Council of Goyder
The Barossa Council
The Flinders Ranges Council
Wakefield Regional Council
Yorke Peninsula Council

Following consultation with all member councils and in compliance with its Charter the Legatus Group adopted its 2022/2023 Business Plan and Budget (Attachment A) for 2022/2023 on the 10 June 2022.

Role of Legatus Group / Purpose of Plan

Local Government Act 1999

Introduction and Context

Schedule 2, part 2, clause 24 of the Local Government Act 1999 outlines that in consultation with each of its Constituent Councils, a regional subsidiary must prepare and adopt a business plan.

Role: Central Local Government Region of South Australia (referred to as Legatus Group)

The Central Local Government Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues in existence and as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 (“the Act”) by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999. In 2016 the Central Local Government Region of South Australia adopted the trading name of Legatus Group to which it is now referred. The constituent councils (members) of Legatus Group are:

- Adelaide Plains Council
- Barunga West Council
- Clare and Gilbert Valleys Council
- Copper Coast Council
- District Council of Mount Remarkable
- District Council of Orroroo Carrieton
- District Council of Peterborough
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

Consistent with the charter, the role of Legatus Group is to:

- undertake co-ordinating, advocacy and representational roles on behalf of the members at a regional level;
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the members;
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
- develop further co-operation between the members for the benefit of the communities of the region;
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region;
- undertake projects and activities that benefit the region and its communities;
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;
- provide strong advocacy speaking with one voice on what matters most to the communities of the members;
- work together to make the best use of available resources;
- collaborate to deliver effective services;
- build partnerships with those who can contribute to stronger and sustainable communities; and
- develop and implement a robust Business Plan.

The Legatus Group provides an opportunity for members to have a:

- cohesive point of view;
- combined and collective voice;
- work collaboratively to achieve common goals;
- attract funding and resources;
- be proactive and responsive to regional matters of interest; and
- share experiences and information

The Board comprises of the 15 Mayors with the following set of advisory committees to assist in developing, monitoring, reviewing and recommending the business plan and budget.

- Audit and Risk Committee
- Regional Management Group (CEOs)
- Road Transport and Infrastructure Advisory Committee
- Waste Management Advisory Committee
- Community Wastewater Management Advisory Committee

Staffing – CEO (full time) contracted till 5 June 2024 plus this draft Business Plan and Budget seeks to extend the current part time Administration Officer whose contract expires in July 2022. There are 2 years remaining on the contract with CJ Davies for financial services and subject to funding there may be an extension of the part time Project Manager Paul Chapman.

Vision

‘The Legatus Group is recognised, respected and supported as a strong and successful region’

“Legatus – Regional Local Government ambassador and advocate”

Targets

This Business Plan is to be read in conjunction with the Legatus Group Strategic Plan 2018-2028 plus:

- (1) its 2021 Review Report an agenda item June 2021 Legatus Group meeting and the draft Legatus Group Strategic Plan an agenda item at the September 2021 Legatus Group meeting;
- (2) the notes from the workshop held February 2022 by the Legatus Group Regional Management Group; and
- (3) March 2022 workshop by the Legatus Group.

This Business Plan is developed in alignment with the:

- South Australian Regional Organisation of Councils (SAROC) Strategic and Business Plans
- Northern and Yorke Regional Plan
- Northern and Yorke Climate Change Sector Agreement
- Legatus Group Regional Transport Plan
- Legatus Group Waste Resource & Recovery Strategy
- Northern and Yorke Drought Resilience Plan (currently in draft)

This plan is supported by the following reports undertaken and endorsed by the Legatus Group

- Sludge Processing Plant Viability Investigation
- Expansion options for CWMS report
- Wellbeing Gap Analysis Legatus Group Northern Councils
- Inclusive and Accessible Tourism Experiences Yorke Peninsula
- Reconciliation Action Planning Northern and Yorke Region
- Socio – economic impacts from the NDIS
- Digital Maturity
- Youth into Volunteering
- Creative Industries in the Legatus Group Region
- Tourism and the use of Mixed Reality
- Emerging themes for drought responses and climate change resilience
- Future Drought Fund
- Northern and Yorke Coastal Management Action Plan
- Sustainability Hub Reports

This Business Plan considers the alliance the Legatus Group has with Regional Development Australia (RDA) Yorke and Mid North and the Northern and Yorke Landscape Board along with informal alliances with RDA Barossa Light Gawler Adelaide Plains and RDA Far North. The Legatus Group are members of the Northern and Yorke Alliance which includes their membership of the Aboriginal Engagement Committee.

This Business Plan also notes that the Local Government elections will be held in November 2022 and this is likely to result in changes to the Legatus Group Board and that there will be 1 new advisory committee commencing and new members to 2 other advisory committees. As such inductions will be needed along with setting of key priorities based on these advisory committees.

FOCUS

This Business Plan is developed with an effort to increase the advocacy role of the Legatus Group and for 2022/2023 on infrastructure, capacity, collaboration and operations. The key focus areas are:

- Roads Transport Infrastructure
- Waste Management – including Wastewater
- Community Capacity Wellbeing
- Environmental Sustainability

BOARD OPERATION AND GOVERNANCE

Operation of Legatus Group is in accordance with legislative requirements and the boards policies and procedures.

LOCAL GOVERNMENT LEADERSHIP AND SUSTAINABILITY

Legatus Group are well regarded by its members and stakeholders as a valid and relevant organisation that assists with regional collaboration and is supportive of actions on key identified regional priorities.

Support members to engage collaboratively to improve service delivery, resourcing and financial capacity including through identified procurement activities.

Increased awareness by key stakeholders and political decision makers of key regional issues.

REGIONAL & COMMUNITY SUSTAINABILITY

The long-term regional economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.

Key Priorities and Actions for 2022/2023

1. Board Governance and Operations

- Target:** 1. **Operation of Legatus Group is in accordance with legislative requirements and board policies and procedures.**
- Actions:**
- a) Ensure all operations are conducted under the charter in terms of legislation and current objectives of members.
 - b) Update the Strategic Plan based on the 2021 and 2022 reviews.
 - c) Implement board governance and operations in accordance with legislative and policy provisions through the annual work plan.
 - d) Maintain an online system that allows for all communications and committees and board meetings to be held electronically if required.

2. Local Government Leadership

Targets:

- 1. Well regarded by members and stakeholders as valid and relevant through regional collaboration and undertaking or supporting actions on identified priorities.**
- 2. Support members to collaboratively improve service delivery, resourcing and financial capacity.**
- 3. Increased awareness by key stakeholders and political decision makers of the key regional issues.**

Actions:

- a) Foster regional priorities through collaboration with members and stakeholders via agreed actions and support to regional alliance plans.
- b) Support activities and provide a pathway for topics of interest to SAROC through to the Local Government Association and State and National Government Agencies and regularly present the views of Legatus Group to these organisations.
- c) Support the Yorke Mid North Regional Alliance and foster the partnerships with RDA Barossa Light Gawler Adelaide Plains and RDA Far North.
- d) Progress opportunities associated with information technology and use of data.
- e) Continue to advocate to the SA Government to resolve the Rating Equity outcomes to benefit member councils.
- f) Continue to advocate on behalf of the region for increased health services.
- g) Expand on Cultural Awareness programs and support the Northern and Yorke Landscape Board Aboriginal Engagement Committee.
- h) Monitor support and provide advocacy with regards current Regional Housing and Workforce needs.

3. Regional and Community Sustainability

Target:

- 1. Economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.**

Actions:

- a) Be a proactive partner in the review, monitoring and implementation of the Yorke Mid North Regional Plan.
- b) Advocate on behalf of the region to secure increased and equitable resources identified in the Legatus Group Regional Transport Plan and Bridges Report and the SAROC Priority Roads Report.

- c) Support initiatives to secure the future sustainability of regional communities, including infrastructure, service provision, population growth, workforce and leadership.
- d) Be an active partner in regional capacity building programs including Volunteering and Community Development.
- e) Support and develop partnerships with other organisations to increase opportunities to build Social Infrastructure and Community Services.
- f) Support the development of social capital through regional forums.
- g) Implement and support the actions in the Regional Climate Change Sector Agreement seeking funding and partners to expand on regional water projects including opportunities under the Future Drought Fund and the Northern and Yorke Drought Resilience Plan.
- h) Progress the areas identified in reports and research for Community Wastewater Management.
- i) Progress actions from the Legatus Group Waste Resource and Recovery Strategy and Action Plan.
- j) Progress opportunities associated with regional tourism including the opportunities associated with Accessible Tourism and the Remarkable Southern Flinders Alliance.
- k) Assist with the progress of the SA Coastal Council Alliance and with implementing the Yorke Mid North Coastal Management Action Plan.

Regional Alliance

The Legatus Group is a member of the Mid North and Yorke Regional Alliance in partnership with RDA Yorke and Mid North and the Northern and Yorke Landscape Board to work collaboratively on strategic issues of importance to the region. The primary role is to provide a mechanism for regional partner organisations to work closely together, share information and resources and promote better coordination and collaboration on initiatives that may have a better long-term benefit for the community. The membership to the Alliance comprises the Chair and Executive Officer (or their proxy) of each organisation. The Legatus Group is supportive of the inclusion of the RDA Barossa Light Adelaide Plains Gawler to the Alliance. The Legatus Group will continue to liaise with RDA Far North which includes The Flinders Ranges Council. The Port Pirie Regional Council is also a member of the Legatus Group and the Upper Spencer Gulf Common Purpose Group.

Climate Change Sector Agreement

The Legatus Group is a joint signatory with the SA Government, RDA Yorke Mid North, RDA Barossa Light Gawler Adelaide Plains and the Northern and Yorke Landscape Board with a Climate Change Sector Agreement.

MoUs

The Legatus Group has MoU's with the University of Adelaide and the University of South Australia which will require review in 22/23. The focus is on collaboration activities designed to fall within the Yorke Mid North Regional Plan and the Legatus Group Strategic and Business Plans to support opportunities for greater partnerships through research organisations such as Universities which will increase opportunities to build Social Infrastructure, Community Services and Sustainable Economic Development. A draft MoU is being finalised with Lifeline Broken Hill Country to Coast to support a formal alliance to support a centralised model for delivery of mental health services.

Priority Project Outline

I. Board Governance and Operations		Budget Ref
3-year action plan	Q1 – finalise and distribute the Strategic Plan review and develop and align a 3-year action plan and Long-Term Financial Plan Q3 – review 2022/2023 business plan Q4 – develop budget / business plan	Admin
Charter	Q1 – finalise and distribute the Charter updates as per the June 2022 recommendations Q2 – Ensure compliance with the Act for Charter Updates	Admin
Work Plan	Review quarterly the Legatus Group workplan	Admin
New members	Undertake an induction / workshop / networking event for all board members following the outcome of the November 2022 Local Government elections	Admin
Marketing and Communications Plan	<ul style="list-style-type: none"> • Deliver a quarterly CEOs newsletter for constituent councils and partners and required updates to SAROC • Manage the Legatus Group social media • Review and update the Legatus Group Website 	Admin
Working relationship with constituent councils	Attendance at council meetings and proactive partner with constituent councils including attending meetings on request and assistance in hosting of forums / workshops.	Admin
Profile of Legatus Group	Q2 – Review all alliance and partnerships Q3 – Report to Board & implement recommendations	Admin
Regional Forums	Q1 – Finalise the 2022/23 program of forums which will include: <ul style="list-style-type: none"> • Accessible Tourism • Volunteering • Water – Urban Sustainability • Yorke Mid North Annual (Legatus Group’s year to coordinate theme tbc) • Legatus Roads Forum • CWMS • Waste 	69007
2. Local Government Leadership		
Regional Health	<ul style="list-style-type: none"> • Oversee the MoU with Lifeline to the development of a formal alliance between the Legatus Group and Lifeline Broken Hill Country to Coast. 	PO28
Population growth and regional housing	Q1 – Develop a marketing campaign to assist with employment in the local government sector in collaboration with member councils and LGA/SAROC on their efforts to increase workforce attraction and retention including housing. Q2 – Release marketing campaign Q3-4 Monitor - Review	PO28
Reconciliation	Q1 – Develop the program for 22/23 cultural awareness training and offer support to member councils Q2-Q3 Deliver Q4 - Review <ul style="list-style-type: none"> • Implement and monitor progress through consultation with the Northern and Yorke Landscape Board Aboriginal Engagement Committee 	PO28
Digitally mature	Q1 – Review the 21/22 Customer Service Project Q2 – Workshop to identify member councils interested in progressing with cross regional digital projects and scope out a relevant project Q 3 – Deliver project Q4 – Evaluate	PO31

Rating Equity	Q1 - Consider lobbying needs associated with responses to current status of discussions between LGA and State Govt	Admin
3. Regional and Community Sustainability		
Road Transport Network	Q1 - Induction of the members of the Legatus Group Road Transport Infrastructure Advisory Committee – develop priorities <ul style="list-style-type: none"> • Progress with updates for the Legatus Group Transport Plan and develop priority listings for the 22/23 SLRP • Support member councils with grant applications for bridge infrastructure based on the Legatus Regional Bridges Report • Review the progress and commence an extended lobby campaign based on the SAROC Regional Roads Priority Report 	PO22
Community including Youth – Volunteering	Seeking funding and partnerships support applications for funding based on these projects. Q1- Review the Brighter Futures Program and develop a program for the Community Capacity – Seek funding and partnerships for grant applications. Q2-3 Deliver and monitor workshops and webinars Q 4 Review	PO01
Visitor Information Services	Review and support with member councils the progress of the Yorke Peninsula Accessible Tourism and Remarkable South Flinders Ranges Tourism Council Alliance.	Admin
Community Wastewater Management	Q1 – Induction of the members of the Legatus Group CWMS Advisory Committee – develop priorities <ul style="list-style-type: none"> • Review the remote sensing and asset management in CWMS – monitor the initial project with IPACS, Copper Coast Council, Light Regional Council and UniSA and see interest to be gained from other councils subject to the results of this trial. • Investigate the use of sludge in alignment with Compost opportunities. • Support and promote the on-line training program. • Assist member councils with decisions on remaining and or divesting from both the operations and assets of CWMS. 	PO09
Waste Management	Q1 - Induction of the members of the Legatus Group Waste Advisory Committee – develop priorities <ul style="list-style-type: none"> • Assist with progress of the Legatus Group Waste Resource Recovery Strategic and Action Plan. 	PO17
Coastal	Assist with implementing the Resilient Coastal Ecosystems in Northern and Yorke Caring for our Coastal Way project.	PO33
Regional Climate Change / Drought	Q1 – Assist with finalising the Northern and Yorke Drought Resilience Plan <ul style="list-style-type: none"> • Progress and support grant applications and lobbying requirements associated with the Future Drought Fund and the Northern and Yorke Drought Resilience Plan as outlined in the 3-year action plan associated with the Sector Agreement • Monitor and review current stormwater harvesting and smart irrigation projects and identify other members councils • Progress a research project / trial on reuse of wastewater 	PO09
4. Manage a robust and financially sustainable model.		
Strong robust governance and sustainability models	Refer to the Legatus Group Audit and Risk Committee work plan which is designed to comply with the Legatus Group Charter.	Admin
Skills training and support for Constituent Councils	Q1 – Undertake a survey of councillors on skills training requirements and assist with the development and implementation of the programs.	Admin

Identify opportunities for resource sharing.	Q2 - Workshop with Constituent Councils on the opportunities identified and develop an action plan.	Admin
--	---	-------