

## AGENDA ORDINARY MEETING

# Friday 27 November 2020 10am

Join Zoom Meeting

https://us02web.zoom.us/j/83236674122

Meeting ID: 832 3667 4122

Passcode: 919286

Notice is hereby given that the Ordinary Meeting of the Legatus Group will be held on Friday 27 November 2020 commencing at 10am via Zoom.

Note the Charter allows for the contemporary linking together by telephone, audio-visual or other instantaneous means ('telecommunications meeting') of the Board Members provided that at least a quorum is present, is deemed to constitute a meeting of the Board. Each of the Board Members taking part in the telecommunications meeting, must at all times during the telecommunications meeting be able to hear and be heard by each of the other Board Members present. At the commencement of the meeting, each Board Member must announce his/her presence to all other Board Members taking part in the meeting. A Board Member must not leave a telecommunications meeting by disconnecting his/her telephone, audio-visual or other communication equipment, unless that Board Member has previously notified the Chair of the meeting. As meetings of the Board are open to the public this agenda including the links to the meeting have been published on the Legatus Group Website and distributed to all Constituent Councils, RDA Yorke Mid North, RDA Barossa Light Gawler Adelaide Plains, RDA Far North, Northern and Yorke Landscape Board, LGA and all six South Australian Members of Parliament who have seats in the Legatus Group region.

Simon Millcock

Chief Executive Officer

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# Attachments:

- I. Future Drought Fund report
- 2. Reconciliation Action report
- 3. Budget Comparison 2019/2020 report
- 4. Budget Comparison Ist quarter 2020/2021 report

#### I. MEETING PRELIMINARIES

The online meeting procedures will be outlined

A roll call will be held at the start of the meeting to confirm attendance.

#### **MEETING ATTENDANCE AND APOLOGIES**

### **Meeting Attendance**

Apologies: Mayor Leonie Kerley (Barunga West). MPs Stephan Knoll, Jon Gee, Fraser Ellis, Tony Piccolo, and Dan van Host Pellekann. CEO's Andrew Cameron (Yorke Peninsula) Maree Wauchope (Barunga West), Martin McCarthy (Barossa), Andrew MacDonald (Wakefield), Helen Macdonald (Clare & Gilbert Valleys) and Peter Ackland (Port Pirie)

#### 2. WELCOME NEW MAYOR

### **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group welcomes Mayor Ben Browne as the newly appointed Mayor of the Northern Areas Council and acknowledges the active support by Cr Denis Clark to the Legatus Group during his tenure as Mayor of the Northern Areas Council.

### **Background**

Following the 17 November 2020 Northern Areas Council meeting Cr Ben Browne was elected Mayor for the Northern Areas Council. In keeping with the Legatus Group Charter the Board consists of all of the principal members (Mayors) of the Constituent Councils.

The Legatus Group CEO has provided Mayor Browne with the Charter.

Mayor Denis Clark has been a long serving Board member of the Legatus Group which included representation on LGA Board, South Australian Regional Organisation of Councils, Murray Darling Association Region 8 and the Legatus Group Audit and Risk Management Committee (current).

### 3. CONFIRMATION OF PREVIOUS MINUTES

### Minutes of the Ordinary Meeting held 4 September 2020

#### **Recommendations:**

I. That the minutes of the Legatus Group Meeting held on 4 September 2020 be taken as read and confirmed.

Minutes of the Legatus Group Meeting 4 September 2020 Quorn Town Hall Quorn

1.0 Meeting Preliminaries

Present

Board members: Mayor Peter Mattey OAM – Chairman (Goyder), Mayor Leonie Kerley (Barunga West), Mayor Roslyn Talbot (Copper Coast), Mayor Bill O'Brien (Light), Mayor Mark Wasley (Adelaide Plains), Mayor Phillip Heaslip (Mount Remarkable), Mayor Denis Clark (Northern Areas), Mayor Kathie Bowman (Orroroo Carrieton), Mayor Rodney Reid (Wakefield), Mayor Peter Slattery (Flinders Ranges), Mayor Ruth Whittle OAM (Peterborough), Mayor Leon Stephens (Port Pirie) and Mayor Darren Braund (Yorke Peninsula).

In Attendance

Cr Brian Lockyer (Barunga West), Mr David Stevenson (CEO Goyder), Mr Colin Byles (CEO Northern Areas), Mr Dylan Strong (CEO Orroroo Carrieton), Mr Andrew MacDonald (CEO Wakefield), Mr James Miller (CEO Adelaide Plains), Mr Russell Peate (CEO Copper Coast), Mr Eric Brown (CEO Flinders Ranges), Mr Sam Johnson (CEO Mt Remarkable), Mr Andrew Cameron (CEO Yorke Peninsula), Dr Andrew Johnson (LGA), Kelly-Anne Saffin (CEO RDAYMN) and Mr Simon Millcock (CEO Legatus Group).

State MP's: Hon Geoff Brock MP Frome

**Apologies** 

Mayor Wayne Thomas (Clare and Gilbert Valleys) and Mayor Bim Lange OAM (The Barossa). Council CEO's Ms Maree Wauchope (Barunga West), Mr Martin McCarthy (Barossa), Mr Brian Carr (Light), Mr Peter McGuiness (Peterborough), Mr Peter Ackland (Port Pirie) and Dr Helen Macdonald (Clare and Gilbert Valleys). MP's Hon Stephan Knoll Member for Schubert and Hon Dan van Holst Pellekaan Member for Stuart, Mr Fraser Ellis Member for Narrunga, Hon Tony Piccolo Member for Light. and Mr John Gee Member for Taylor. RDA CEO Ms Anne Moroney and Landscape Board Tony Fox.

## 1.1 Opening

The Chairman declared the meeting open at 10.29am

#### 1.2 Welcome

The Chairman welcomed everyone to the meeting.

#### 2 Welcome Host Council

Mayor Peter Slattery welcomed everyone and provided an update on current progress by The Flinders Ranges Council. This included recent successful grant funding which has assisted with the two Town Hall upgrades. Support is being provided for the tourism industry via Warren Gorge upgrades for bush walking, Native Food Trail project for Quorn and the Quorn Silo Light Show. Noted the past year has been a difficult year due to impacts of drought and COVID-19 plus the transition across the Councils Senior Management. Mayor Slattery noted the appreciation of the work undertaken by the new CEO Eric Brown.

#### 3 Confirmation of Previous Minutes

Minutes of the Ordinary Meeting held 5 June 2020 and Special Meetings 3 July 2020 and 14 August 2020.

#### Motion:

- 2. That the minutes of the Legatus Group Meeting held on 5 June 2020 be taken as read and confirmed.
- 3. That the minutes of the Legatus Group Meeting held on 3 July 2020 be taken as read and confirmed.
- 4. That the minutes of the Legatus Group Meeting held on 14 August 2020 be taken as read and confirmed.

Moved: Mayor Denis Clark Seconded: Mayor Rodney Reid CARRIED

### 4 Presentations

#### 4.1 Hon Geoff Brock MP Frome

- COVID-19 recovery will be a long journey and the need for support to the local economies. Recognition of the support from Federal and State Governments and the acknowledgement of the great work of the Legatus Group Councils.
- The need for wellbeing is paramount for the community as the drought and COVID-19 impacts are being felt across the region
- Re tourism there is a need for the region to showcase itself to Adelaide.
- Not supportive of Rating Capping.
- Concerns re the changes in Ministers for SA Parliament and the delays this will cause current projects. Strong supporter of Infrastructure re roads in the region.
- Will be meeting with Infrastructure SA and will provide information back to Councils through the Legatus Group CEO.
- 4.2 Claire Wiseman CEO Regional Development Australia (RDA) Far North

Claire provided an overview of RDA Far North and then spoke on two subjects:

### COVID-19

- Support re one on one with businesses.
- Advocacy for State and Federal Programs.
- Some businesses have used this as an opportunity to review their business model and improve their systems.
- Tourism and retail have had significant negative impacts with the tourism industry just reopening and strong growth during the past month when compared to other years for the same time. Challenges with gaining

- employees jobseeker has impacted especially due to the casual nature of the employment.
- Drought continues to be a major issue as the rain which occurred was spasmodic and insufficient.
- The investment pipeline is significant which has the potential to see an 18% increase in employment / population growth during construction.
- Flinders Ranges Region Update
  - o Proactive Mayor and CEO who are positive and supportive.
  - Drought Funding and Radioactive Funding have helped support a number of community projects.
- 4.3 Kay Strong Regional Manager Northern SA AusIndustry

Kay introduced herself and the role she has with AusIndustry which includes:

- Business programs.
- Grant hub plus delivery of programs such as Building Better Regions Fund.
- Regional Managers role includes being able to funnel information back into Commonwealth Dept.

RDA Yorke Mid North (YMN) CEO Kelly-Anne Saffin attended the meeting and a report from RDA YMN will be distributed with the minutes.

5 Business arising not otherwise on the agenda

## 5.1 Drought

The Legatus Group CEO provided a report with the agenda and provided an update that the SA Community Wellbeing and Resilience Grant application was not successful, and progress is occurring with a report from Edge Consulting on possible Drought Future Fund Projects (noting that 2 of the programs which Councils could be involved with close on 25 Sept). General discussion centred on the continual support for the Wellbeing project instigated by the Northern Councils and being led by Dylan Strong. Consensus that Dylan Strong and Legatus Group CEO evaluate and provide report for November Legatus Group meeting unless special meeting required earlier.

Motion: That the Legatus Group

- I. Notes the progress of the SA Water Smart Irrigation and the Space Down Under Stormwater Harvesting Projects.
- 2. Notes the report on Wellbeing and continues to support the commitment made at the November 2019 meeting.
- 3. Notes the report on the Drought Futures Fund and supports the partnership approach through the Yorke Mid North Alliance.

Moved: Mayor Ruth Whittle Seconded: Mayor Denis Clark CARRIED

### 6 Chairman's Report

Chair Mayor Peter Mattey advised that he had attended all the required SAROC and LGA meetings on behalf of Legatus Group. Whilst also being active in the discussions by LGA

Secretariat with current and new Ministers on the issues of Rating Equity. Delays in the progress due to new Ministers is causing concern.

## 7 Items referred by Councils

### 7.1 Yorke Peninsula Council – Glare Visor (Street Light Shields) increased costs

The Yorke Peninsula Council spoke to a report they provided with the agenda. General discussion and Legatus Group CEO to contact other Regional Local Government Associations to see if any of their councils have similar issues.

## 7.2 Barossa Council – Strategic Plan and Reviews

The Barossa Council and Legatus Group CEO provided a report on recent correspondence relating to the Legatus Group Business and Strategic Plans. These matters had been included and discussed in the June, July and August 2020 Legatus Group meetings and agendas along with the Legatus Group Audit and Risk Management August 2020 agenda and meeting. General discussion with a consensus that there was no need for an external facilitator and the Legatus Group CEO indicated he would develop a survey to also include regional partners.

#### Motion:

- 1. That a Strategic Planning Workshop be held in conjunction with the Legatus Group November 2020 meeting.
- 2. That the Legatus Group CEO provides a report to the first Legatus Group meeting in 2021 outlining any recommended changes to the 2020/2021 Business Plan and Budget and to the Legatus Group Strategic Plan and Long Term Financial Plan including the outcomes of the review and any suggested refinements using feedback from a survey, dialogue with councils, committees and the workshop.

Moved: Mayor Denis Clark Seconded: Mayor Bill O'Brien CARRIED

### 7.3 Northern Areas Council – RDA Yorke Mid North Subscriptions

The Northern Areas Council provided a letter with the agenda and the RDA Yorke Mid North Chair provided a letter to the Legatus Group Chair Mayor Peter Mattey which was read out to the meeting. General discussion was undertaken.

Motion: That the Legatus Group CEO writes on behalf of the Legatus Group member councils of RDA Yorke and Mid North to RDA Yorke and Mid North asking them to review the historical basis for its fee structure for its council members. It is also recommended that the review include how other regions fees are developed and that if there were to any agreed variations, they come into effect from the financial year 2021/2022.

Moved: Mayor Denis Clark Seconded: Mayor Phil Heaslip CARRIED

### 8 20/21 Business Plan Project Updates

The Legatus Group CEO's report was provided with the agenda and the Legatus Group CEO provided the following updates:

- Coastal Management Action Plan Funding is being finalised for 3 Yorke Peninsula and I Copper Coast Project with a possible allocation still of \$15,000 for another project or extension of current projects.
- Regional Coordinator roles being finalised following discussions with RDA's and likely to go to seek applications during September.
- Youth in Music workshops completed and available on Legatus Group website and scoping commenced for possible Youth led recovery Grant application which close in September.

The Chair invited questions.

Motion: That the Legatus Group notes the report.

Moved: Mayor Denis Clark Seconded: Mayor Leon Stevens CARRIED

## 9 Audit and Risk Management Committee

Mayor Kathie Bowman as Chair of the Committee provided a report which included the minutes of their meeting held 21 August 2020. The Legatus Group CEO advised that since the meeting the LGA have received the 2019-20 annual reports for the Regional Capacity Building Allocations, and the request for carry-overs to 2020-21. The LGR&DS Advisory Committee met on Friday 21 August 2020 and considered requests to carry over the funds which total for the Legatus Group around \$493,000 and this was approved at the meeting.

The LGR&DS Advisory Committee expressed concern about the large amount of funding, which is being carried over by some regional LGA's, and the repeated nature of these carry overs. The Committee recommended that the LGA Board of Directors:

- a. notes the large carryovers requested by multiple regional LGAs, including repeated carryovers by some regional LGAs; and
- b. amend the reporting requirements for the Regional Capacity Building Allocations to include an interim report to be forwarded to the LGA by November 2020, which will be considered by the LGR&DS Advisory Committee at its 4 December 2020 meeting.

The Regional Capacity Building Allocations for 2020-21 is \$42,151 (GST exclusive) and the conditions are as approved by the LGA Board of Directors 16 May 2019 (item 7.4). At this meeting, the LGA Board of Directors agreed to a recommendation from the LGR&DS Advisory Committee for the:

"...continuation for two more years (2019-20 and 2020-21) of base-level Regional Capacity-Building allocations, indexed to the Adelaide CPI, subject to the Committee's recommendations on usage of the allocations..."

Dr Andrew Johnson from the LGA provided further clarity.

### Motion:

- I. That Mayor Kathie Bowman is appointed Chair of the Audit and Risk Management Committee
- 2. That the Legatus Group undertake a review of its 2020/2021 Business Plan and Budget in November 2020 and that this includes a review of the Long Term Financial Plan.

- 3. That the Legatus Group encourages its members to invite the Legatus Group CEO to a council meeting or workshop during October December 2020 to discuss the current business plan.
- 4. That the Legatus Group adopt the variation to item 5.1 of the Legatus Group Charter as set out in item 3.2 of the Legatus Group Audit and Risk Management Committee meeting held on 22 May 2020 and authorise the Legatus Group CEO to comply with the Local Government Act requirements to secure the variation to the charter.

Moved: Mayor Kathie Bowman Seconded: Mayor Leonie Kerley CARRIED

## 10 Financial Report

The Legatus Group CEO provided a report with the agenda containing the July 2020 Balance Sheet and Profit and Loss Summary reports and Legatus Group CEO's credit card payments for May 2020 – July 2020.

#### Motion:

- 1. That the Legatus Group notes the balance sheet and profit and loss report for the period 1 July 31 July 2020.
- 2. That the Legatus Group notes the CEOs credit card expenditure report for the period 1 May 31 July 2020.

Moved: Mayor Roslyn Talbot Seconded: Mayor Rodney Reid CARRIED

11 Legatus Group Regional Management Group

Mr Colin Byles Chair of the committee provided a report with the agenda that included the notes of their meeting on 14 August 2020.

Motion: That the Legatus Group notes the report.

Moved: Mayor Mark Wasley Seconded: Mayor Denis Clark CARRIED

12 Legatus Road and Transport Infrastructure Advisory Committee

Dr Helen Macdonald the Chair of the committee provided a report with the agenda which contained the notes of the Legatus Group Legatus Road and Transport Infrastructure Advisory Committee meeting held 7 August 2020. General discussion included the need for data to be gathered on the bridges across the region.

#### Motion:

- I That the Legatus Group notes the report and supports the collaborative approach with the RDAs for a Regional Roads Coordination role.
- 2 That the Legatus Group Road and Transport Infrastructure Advisory Committee provide a report to the Legatus Group on Bridges within the Legatus Group Region.

Moved: Mayor Denis Clark Seconded: Mayor Phillip Heaslip CARRIED

13 Legatus Group CWMS Advisory Committee

Andrew MacDonald Chair of the Committee provided a report which included the minutes of their meetings held on 12 August 2020.

Motion: That the Legatus Group notes the report and supports an approach to LGA Mutual to be involved with a CWMS Risk Workshop for Legatus Group Councils.

Moved: Mayor Rodney Reid Seconded: Mayor Roslyn Talbot CARRIED

14 Legatus Group Visitor Information Services Advisory Committee

The Legatus Group CEO provided a report with the agenda which included the minutes of their meeting on 14 August 2020.

Motion: The Legatus Group notes the report.

Moved: Mayor Denis Clark Seconded: Mayor Darren Braund CARRIED

15 Local Government Association and SAROC

### 15.1 LGA Update

Dr Andrew Johnson spoke on:

- Election process has commenced for the LGA Board and President.
- AGM now a 1 day event and only one delegate able to attend
- Local Govt reform and planning changes in discussion with new Minister.
- Youth led- recovery grants.
- Council Ready program.
- Heavy Vehicle Access new position at LGA has commenced.
- Library Funding Agreements.
- COVID-18 Functional Support Group.

## 15.2 Rating Equity

A copy of the letter from the LGA President Mayor Sam Telfer to Minister Dan van Holst Pellekann MP was provided with the agenda.

Motion: That the Legatus Group writes to both Ministers Dan van Holst Pellekaan and Vicki Chapman to confirm its support for the approach by the LGA on this matter.

Moved: Mayor Peter Slattery Seconded: Mayor Phillip Heaslip CARRIED

### 15.3 SAROC Key Outcomes

The meeting noted the report from the SAROC Committee – Key Outcomes Summary meeting 22 July 2020.

- 16 Other Business
- 16.1 Climate Change Sector Agreement

The Legatus Group CEO provided a report with the agenda on the final report for the current Sector Agreement and the progress on a new Sector Agreement. Mayor Heaslip advised he was a member of the Northern and Yorke Landscape Board.

#### Motion:

- 1. That the Legatus Group Chair is authorised to sign the new Climate Change Sector Agreement on behalf of the Legatus Group when it is finalised.
- 2. That the Legatus Group CEO is approved to continue to provide administrative support for the reporting requirements of a new Climate Change Sector Agreement.

Moved: Mayor Rodney Reid Seconded: Mayor Leon Stevens CARRIED

## 16.2 Murray Darling Association Region 8

Cr Brian Lockyer provided an update on the forthcoming MDA AGM and Conference and the Legatus Group CEO distributed a Healthy Rivers pocket guide to water for the environment. The next region 8 meeting is to be held on Friday 25 September 2020.

#### 17 CEO's leave and conflict of interest

The Legatus Group Chair provided a report with the agenda on approval of CEO's leave 17-21 September.

Motion: That the Legatus Group notes the report.

Moved: Mayor Denis Clark Seconded: Mayor Kathie Bowman CARRIED

### 18 NEXT MEETING

To be hosted by the Yorke Peninsula Council and start at 10am to allow for the Strategic Plan workshop.

19 CLOSE Meeting closed by the Chair at 12.47 pm

### **4 PRESENTATIONS**

- 4.1 Ms Kelly-Anne Saffin CEO RDA Yorke Mid North
- 4.2 Mr Tony Fox General Manager Northern and Yorke Landscape Board

## **5 CHAIRMANS REPORT**

The Legatus Group Chairman may wish to provide a report to the meeting.

Recommendation: The Chairman's report be received.

#### **6 BUSINESS ARISING NOT OTHERWISE ON THE AGENDA**

## 6.1 Drought / Wellbeing

## **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

### **Recommendation:**

- I. That the Legatus Group notes the report including that the Legatus Group CEO is working in collaboration through the Northern and Yorke Alliance CEOs on opportunities to identify and progress grants.
- 2. That the Legatus Group CEO publishes the Future Drought Fund report on the Legatus Group website.
- 3. That an Australian Postgraduate Research Internships project is undertaken to complete a Community Wellbeing Awareness and Gap Analysis report for greater clarity of the current situation and needs in the Legatus Group region.

### **Background**

**Drought Futures Fund** 

The attached "Future Drought Fund – Opportunities for the Northern and Yorke Region" report was undertaken as a collaborative project through the Northern and Yorke Alliance. It was received at the November 2020 Northern and Yorke Alliance meeting. This report is an expansion on the 2020 Legatus Group report titled "Emerging themes for drought response and climate change resilience." The Alliance CEOs have been tasked with progressing potential projects.

Due to timing, lack of project plans and confirmed partnerships there were no applications developed for funding from the initial round that closed in September 2020. These included programs for Networks to Build Drought Resilience and Drought Resilience Leaders programs.

The report suggests that the Legatus Group and the RDA's lead programs that focus on leadership, mental health and resilience, non-farming economic programs and projects, non-farming infrastructure related projects and particular regional plans.

PIRSA and Landscapes SA are best placed to lead farming related programs. The suggested split of projects across PIRSA and Landscapes SA has been determined by the ability of each to provide on-ground support, research and development and support for economic and business planning. Some region wide projects have been assigned to PIRSA due to the organisations cross-regional reach.

A project prioritisation has been provided with the following projects recording the highest ranking:

- Development of a drought resilience plan for agriculture
- Support and partner with peak agricultural groups
- Voluntary farm resilience assessments

- Develop the business case for NRM activities
- Weather and climate education program incorporated with business planning
- Economic resilience programs for non-farming businesses with a drought resilience leader focus
- Development of a regional drought resilience plan for agriculture
- The establishment of a Drought Resilience Adoption and Innovation Hub
- Farm business management course

The report has also been provided to the SA Regional Organisation of Councils and the other Regional LGAs, recommending that they acknowledge the report and its value in identifying areas of support by councils which can be used in discussions with RDSA.

A workshop is being held directly after the Legatus Group meeting to discuss options re the Drought Resilience Adoption and Innovation Hub.

The 2020/2021 Legatus Group Business Plan projects alignment:

Legatus Group Water Projects

SA Water Smart Irrigation - Follow ups and a workshop was held with invites to all member councils and specifically with those who had submitted expressions of interest. A more detailed proposals from SA Water was provided. Given the numbers of councils taking up the offer the Legatus Group CEO has advised Greg Ingleton SA that rebate available for those councils who take up the offer is up to \$8,500 from the Legatus Group 20/21 budget. The three councils who have taken up the offer and are working with SA Water are Copper Coast, Orroroo Carrieton and The Flinders Ranges which will involve 7-8 sites.

Stormwater Harvesting

Progressing expressions of interest for the Stormwater Project through Space Down Under.

• Reuse Wastewater

Still to be discussed.

Wellbeing

The application for the Wellbeing Project to the SA Community Wellbeing and Resilience grant was not successful.

Further discussions have been held with Dylan Strong (Orroroo Carrieton) and Angela Ruddenklau (PIRSA) around the 7 Northern Legatus Group Councils re the drought affected community wellbeing project. COVID-19 has further exasperated social isolation and the need to access professional support.

The advocacy work has seen PIRSA recruitment of two new Family and Business Support program mentors working in the region. While these roles are welcomed, it is hoped that the rural counsellor positions that were advocated for can still be resourced.

Further discussions across key stakeholders has identified there is still a gap in the awareness and understanding of all the in person and telehealth services options available across the region and of what gaps there may be. COVID-19 has increased the use and understanding of telehealth options, but an awareness campaign would help to make this a more used option.

A Community Wellbeing Awareness and Gap Analysis report to gain greater clarity of the current situation and needs of the region would provider clearer data to support further lobbying and support any Drought Futures Fund applications. This would add value to the Legatus Group Strategic Plan review and the 21/22 Business Plan.

With the current 90% rebate for Australian Postgraduate Research Internships the use of the Legatus Group MoUs with Universities would make this a cost-effective research project.

### **6.2 Rating Equity**

### **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group notes the report.

### **Background**

Following the 4 September 2020 Legatus Group meeting a letter was written to Hon Vickie Chapman Minister for Planning and Local Government to confirm the Legatus Groups support for the approach by the LGA on this matter.

The following response was received:

Dear Mr Millcock

Rating Equity for Electricity Generators

I write in response to your letter on behalf of the member councils of the Legatus Group regarding rating equity for electricity generators. I am also responding on behalf of the Minister for Energy and Mining, the Hon Dan van Holst Pellekaan MP. I apologise for the delay in the response.

I note that the Legatus Group has confirmed their strong support for the approach by the Local Government Association (LGA) regarding rating equity for electricity generators. I have reviewed the reports commissioned by the Legatus Group and note the suggestion that legislative amendments be made to allow councils to recover payments in lieu of rates directly from electricity generators, rather than landowners, under a regulated formula subject to indexation.

The LGA and the South Australian Region Organisation of Councils (SAROC) have raised this matter with me and I recently met with Minister van Holst Pellekaan, LGA President, Mayor Sam Telfer, and SAROC Chair, Mayor Erica Vickery, to discuss these matters further.

I note that this proposal would require amendments to the Electricity Corporations (Restructuring and Disposal) Act 1999, which is committed to the Treasurer. Following the passage of the Statutes Amendment (Local Government Review) Bill 2020 in the House of Assembly on 13 October 2020, I informed the Parliament that I will progress discussions with the Minister for Energy and Mining and the Treasurer regarding this matter.

Thank you for raising this matter with me.

Yours sincerely

## VICKIE CHAPMAN DEPUTY

### MINISTER FOR PLANNING AND LOCAL GOVERNMENT

### **6.3 Climate Change Sector Agreement**

### **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group notes the report.

### **Background**

At the 4 September 2020 meeting the Legatus Group authorised the Chair to sign a new Climate Change Sector Agreement which is an agreement between the Legatus Group, Northern and Yorke Landscape Board, RDA Yorke Mid North, RDA Barossa Light Gawler Adelaide Plains and South Australian Government.

The Northern and Yorke Alliance have agreed on the final draft and this has been provided to the Department Environment and Water for consideration by the Minister.

## 6.4 Reconciliation Action Planning Northern and Yorke Region

## **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

### **Recommendation:**

- I. That the Legatus Group receives the Reconciliation Action Planning Northern and Yorke Region report and publishes it on its website.
- 2. That the Legatus Group delivers an 'Acknowledgement of Country' at the start of each meeting.
- 3. That Constituent Councils are encouraged to (1) consider the report and (2) liaise with the Legatus Group CEO on possible areas of support for Reconciliation Awareness and Sharing Culture Sessions.
- 4. That the report is used as the basis for further consideration in the Legatus Groups Strategic and Business Plans.

### **Background**

The Yorke Mid North Regional Plan includes support for reconciliation initiatives including preparing Reconciliation Action Plans. The 2019/2020 Legatus Group budget included the development of the Reconciliation Action Planning Northern and Yorke Region report (Attached). As reported in previous meetings this was undertaken through the MoU with Adelaide University and there were delays in the final report due to consultation impacts by COVID-19 restrictions.

Following input from the reference group and a cultural review the report by the Adelaide University was completed in October 2020 and received by the Northern and Yorke Alliance. It was presented to their Aboriginal Engagement Committee (which includes a representative from each of the key Aboriginal Organisations). The Legatus Group CEO is a member of this committee, and they will review the recommendations that are relevant to the Alliance.

The report has been distributed to the SA Regional Organisation of Councils and Regional LGAs as a reference document and has been distributed to all Legatus Group Council CEOs.

The Light Regional Council referenced the document at their October 2020 meeting where they endorsed a series of initial actions including display of the Aboriginal Flag in the Council Chamber and an 'Acknowledgement of Country' at the start of each Council Meeting and some of their Committee Meetings. They are also undertaking further reports to consider other recommendations contained in the report.

The reports current alignments with the Legatus Group activities are:

- I. Funding is available from the current Legatus Group budget for implementation of cultural awareness programs.
- 2. Northern and Yorke Coastal Management Action Plan The Legatus Group has been tasked through the Landscape Board's grant program to engage with member councils on implementing the plan and to include the opportunities for aboriginal organisations and enterprise to be actively involved and to secure possible future contracts. There have been some discussions as the initial round of funding was unable to secure any opportunities for aboriginal enterprises. This has resulted in the progress of an approach on how to increase aboriginal engagement.
- 3. Climate Change Sector Agreement through the Northern and Yorke Alliance The Climate Ready Conference earlier this year was cancelled due to COVID-19. This was replaced by webinars which included 2 speakers on Indigenous Wisdom who were Yuandamarra (SA) and Christian Hampson (NSW). Their presentations can be found on the Legatus Group website. Due to having a flight credit for Christian Hampson he was to have visited the region in December (pro-bono). This was to including meeting with representatives from the Flinders Ranges Council on their Native Food Trail Project and with people in the Clare Valley. Due to COVID-19 restrictions this is being reassessed.
- 4. Creative Industries Cultural Tourism Project Heather Robinson from Finders Uni is undertaking the research to produce a report that supports the development of thematic tourism in the Northern and Yorke Region of South Australia, identifying 5-6 potential Augmented Reality (AR) / Virtual Reality (VR) experiences across a range of pre-identified locations in the region. She has been provided with the contacts from the Landscape Boards Aboriginal Engagement Committee.

## 6.5 Strategic Planning Review

### **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the meeting notes the report and sets a new date for the workshop.

### **Background**

The Legatus Group CEO is finalising meetings with all member councils to discuss the current projects in the 20/2 I Business Plan and to outline the Strategic Plan review. These meetings were due to be completed by mid-December 2020.

The meetings have included an invite to councils to consider feedback through their Mayor / CEO on topics, programs and projects for consideration during the review process. The CEO has also offered for elected members to make direct contact.

A survey was developed for Mayors, CEOs and Regional Partners Chairs/CEOs. Invitations were sent to Mayors on 4 occasions and others on 3 occasions. At the close of the survey 8 Mayors, 5 CEOs and 3 Regional Partners responded.

The full results of the survey will be presented during the workshop. Initial findings are that there was no significant level of variation with the overwhelming response indicates that the goals are appropriate. An emphasis remains on providing a regular forum for Mayors and CEO's along with an increased understanding of the goals.

Additional or increases in policy areas included: regional local government capacity planning e.g. staff development, professional development within the sector in our region(building, health, finance, risk, governance) along with water and Communications/IT.

#### Comments included:

- Keep going do not give up at this point
- Continually advocate for improved access to quality education and health services [including mental health]. Advocate for a more equitable Landscape levy.
- Realistically, more of the same. Regional issues will keep cropping up, and strong regional relationships will continue to be very important and valuable.
- Keep at it

#### Topical and new issues included:

- Water several responses
- Corellas
- Comms & IT
- Coastal Management
- Recognition of effects of Drought and Covid-19
- Roads are still critical and underfunded. Continued pressure, lobbying, media.
- Mental Health support due to ongoing drought and COVID-19
- Waste management in total across our region.
- Advocacy for the improvement of state owned road network in the region.eg proper upgrade of Horrocks Highway, duplication of Augusta Highway, continued shoulder work on lesser main highways

The Legatus Group Advisory Committees have included the opportunity for consideration of input to the review. The Strategic Planning workshop which was to have been facilitated by the Legatus Group CEO following this Board meeting will need to be rescheduled.

Subject to COVID-19 restrictions it is recommended the workshop be face to face and held in December to allow for a draft report by January 2021 for further consideration by the Board at their February 2021 meeting.

### 6.6 RDA Funding model

### **Reports for Discussion**

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the meeting notes the report.

## **Background**

Following the 4 September 2020 motion, the Legatus Group CEO wrote to RDA Yorke and Mid North asking them to review the historical basis for its fee structure for its council members. It was recommended that the review include how other regions fees are developed and that if there were to any agreed variations, they come into effect from the financial year 2021/2022.

The following response was received on 4 November 2020 from RDA YMN to Mayor Mattey.

**RE: RDA Funding Arrangements** 

In response to the Legatus request for further information in relation to how we determine our funding request to your members who are within the Yorke and Mid North region.

Firstly, I would like to reiterate our determination to continue to give your member councils a specific and individual level of service based on their local priorities and regional imperatives.

Local Government funding is an integral part of the RDA budget. We believe that we work well with your member councils to further enhance business opportunities in their area. We do this in a collaborative way which reflects the nuances of each of the council areas.

Earlier this year our board member Mayor Denis Clark raised with us the issue of how we calculate the contribution to our operation which each council makes. As a consequence of his concerns, we formed a sub committee comprising of myself as Chair, the Deputy Chair, Brenton Vanstone and Chair of Corporate Governance Paul Thomas AM to review the situation and report back to the board. I was pleased to be able to have such a wealth of local government experience on this subcommittee in addition to those current board members who are actively engaged in local government but who might have had a conflict of interest should they have participated. It is true that on a per capita basis the historical rates are inconsistent between some councils, largely as a consequence of the original 4 regional development boards being merged into one.

This subcommittee has met and is considering formula which reflect not only the population but the Gross Regional Product, distribution of business activities and also any existing benchmarks that might be applicable for determining the best and most equitable formula for moving forward. I am encouraged by the fact that no council is querying the quantum of the contribution, only the equity of how the

contributions are determined. I take this as an indication of a general level of satisfaction in the level of service and benefits of the partnership which we have with your members for the money they have contributed.

Subsequent to this, Northern Areas passed a motion which generally reflects their concerns about funding arrangements as outlined earlier. The issue has also been raised at Legatus and has now found itself on the agenda of LGA. It's unfortunate that we have not had, as a subcommittee an opportunity to report to the board before this issue was escalated, by both Northern Areas and Legatus.

I am a little disappointed that my offer to present to the Legatus meeting in relation to this issue was not taken up before the issue was raised at state level. I would like to assure you as Chair that I am absolutely determined to continue to deal with your members on all aspects of our long-standing relationship on an individual basis. I believe that we can best work together directly without placing another one or 2 levels of stakeholder priorities between us and the goals we continue to work towards in your region.

Frankly in these challenging times with all unprecedented impacts from Covid- 19 on both small and large businesses in our area and our resources stretched to the limit, I would rather that this issue was a little lower down the list of our priories.

Please feel free to contact me re this issue and I look forward to discussing an ongoing funding arrangement with your members over the next few months.

With Kind Regards

Mr Bill Vandepeer Chair, RDA Yorke and Mid North

#### 7 ITEMS REFFERED BY COUNCILS

# 7.1 Support to Remarkable Southern Flinders Local Government Alliance

#### **Reports for Discussion**

From: District Council Mount Remarkable, Northern Areas Council & Port Pirie Regional Council

Recommendation: That the Legatus Group notes the formation of the Remarkable Southern Flinders Local Government Alliance and supports the Alliance in the current financial year with administration support and a contribution of up to \$24,000.

### **Background**

The District Council Mount Remarkable, Northern Areas Council & Port Pirie Regional Council Mayors and CEOs have meet on several occasions to discuss a collaborative approach around the recent announcements by the State and Federal Govt of \$10m for the Remarkable South Flinders Ranges Project which includes:

- developing an international mountain bike destination at Mt Remarkable National Park
- upgrading park trails for hiking, cycling and horse-riding, including a new iconic multiday hike
- upgrading and expanding campgrounds, particularly to cater for caravans
- upgrading facilities, including creating a new visitor centre

With the support of the Legatus Group CEO the three councils have developed a Memorandum of Understanding (MoU).

The purpose of the MoU is to work in collaboration to progress opportunities for a collective approach in areas of influence that the councils provide to the broader Remarkable South Flinders project. The formation of the Alliance is to add value, identify areas of local government responsibility and reduce duplication.

There have been discussions held with RDA Yorke Mid North and the Department of Environment and Water and they have noted that the formation of the Remarkable Southern Flinders Local Government Alliance will add value to their current working groups.

The initial actions for the Alliance are:

- 1. Collectively work on influencing their communities to compliment and extract greater benefit from the new national park in areas such as but no limited to Business Support and Readiness, Signage and Information Services.
- 2. Develop collective ancillary projects across the Alliance that will be used to seek grant funding.
- 3. Support expanded and strategic views for progressing further tourism and business opportunities that can be leveraged from Remarkable South Flinders Project.

4. Assist through its membership of the Legatus Group and in partnership with other Councils in areas such as: Regions Local Roads, Cultural Tourism, Visitor Information Services, Volunteering, Community Capacity Building Projects and Research.

The Alliance is seeking to undertake 2 initial projects:

- 1. Via use of the Legatus Group MoUs with Universities a research project based on actions items 1,3&4
- 2. Contract a facilitator to progress action item 2 based on agreed projects identified by the Alliance members

The Legatus Group Strategic Plan direct alignments are:

- Identify and assist with funding and grants that provide regional and sub-regional opportunities to link community infrastructure for events and infrastructure such as walking, cycling and horse-riding trails.
- Maintain and develop both local and visitor amenities that support the growth of regional and sub-regional tourism opportunities including integrated visitor information services.

The current Business Plan alignments are:

- Regions Local Roads Tourism
- Creative Industries Cultural Tourism
- Visitor Information Services Advisory Group
- Volunteering Community Capacity Building Projects

The Alliance is seeking to gain support from the Legatus Group with administration for the Alliance and a financial contribution from the 20/21 Legatus Group Budget of \$24,000 to assist with the 2 initial projects. This is seen to be a clear Sub-Regional project that has direct alignment with other Legatus Group Councils.

The Alliance is aware of the recent changes to two of the current Legatus Group APRI Intern research projects which now will allow a 90% rebate of the costs associated with these projects. This will result in an increase of \$20,000 to the Legatus Group 20/2 I budget. The Alliance members will allocate staff resources for a reference group and will be contributing \$2,000 each to assist with the 2 initial actions.

The Alliance is aware of support being provided by the Legatus Group 20/21 budget to the Yorke Peninsula Councils for the Yorke Peninsula (YP) Accessibility Tourism project which includes a research project and then identification of tools for implementation based on the research project.

### 7.2 Cat Management Laws

### **Reports for Discussion**

From: Copper Coast Council

Recommendation: That the Legatus Group request the Local Government Association of South Australia through the South Australian Regional Organisation of Councils to highlight to the State Minister for Environment and the Dog and Cat Management Board the need for review of cat management laws

### **Background**

The Copper Coast Council has received a number of complaints regarding feral cats, particularly regarding the effect on native animal species. The Dog and Cat Management Board advised on the 26<sup>th</sup> November 2019 that the RSPCA and Animal Welfare League had released their Cat Management Plan for South Australia.

The RSPCA and the Animal Welfare League in their letter to Councils dated 11th November 2019 stated amongst other things the following: -

'A consistent and comprehensive strategy across the State is the only effective way to curb cat overpopulation, and we would like your council's support in advocating for cat management to be the priority matter in a review of the Dog and Cat Management Act review in 2020.'

The proposed Cat Management Plan by the RSPCA and Animal Welfare League was not supported by the Copper Coast Council due to what is considered to be a potential to the significant impost on Council's resources to achieve the actions proposed.

For example, Action 8 in the Plan was for Councils to introduce Cat Management Officers, Action 10 Cat Registration and Action 16 The introduction of cat curfews, just to name a few. It is contended that any strategy in relation to cat management should involve State Government funding given it is a whole of community issue.

The Berri Barmera Council at the SAROC Committee Special Meeting on the  $20^{th}$  February 2020 proposed the following: -

- I. The LGA to advocate that cat management laws be consistent across local government jurisdictions whilst recognizing resource limitations and operational realities of regional councils in administering the Act" and
- 2. The LGA advocate that State Government leads legislative reform including community consultation on cat management issues including registration and containment.

The resolution from Berri Barmera Council was not considered at the LGA Ordinary General Meeting.

It is suggested that the Local Government Association provide advice on the status of Cat Management in South Australia taking into account the previous motion submitted on the 20th February 2020 by Berri Barmera Council and the proposed Cat Management Plan for South Australia by the RSPCA and Animal Welfare League.

### The LGA Chairs update on 16 Nov 2020 contained the following.

This year an increasing number of councils have called for reform of cat management laws, noting the wide discrepancy in council powers to manage cats when compared to dogs, as well as inconsistencies across the State.

The LGA has also been pushing for more consistency, asking for the State Government – through the Dog and Cat Management Board (DCMB) – to lead a legislative reform program, including community consultation on cat management issues such as registration and containment.

Councils have previously been encouraged to address local cat management issues by making changes to their by-laws, but several months ago new cat management by-laws from a metropolitan council were disallowed by Parliament's Legislative Review Committee on the basis that they were outside of their authority.

This highlights the need for legislative change, and the LGA will continue to advocate on behalf of its members for a state-wide solution that will support and empower councils.

LGA Secretariat response to Legatus Group enquiry date 17 Nov 2020

In February 2020, SAROC supported (Moved Mayor Mattey, Seconded Mayor Burgess) the following motion originating from the Berri Barmera Council:

"That the Ordinary General Meeting approves the LGA to advocate:

- a. that cat management laws be consistent across local government jurisdictions whilst recognising resource limitations and operational realities of regional councils in administering the Act; and
- b. that State Government, through the Dog and Cat Management Board, leads legislative reform, including community consultation, on cat management issues including registration and containment."

The Ordinary General Meeting was cancelled in the early days of the Covid-19 pandemic. The Berri Barmera council was consulted about options and they asked that this motion be referred to the LGA Board of Directors. On May 2020, the LGA Board supported the motion.

This LGA advocacy position is also informed by the resolutions of an increasing number of councils who have called for a review of cat management laws, consistent state-wide cat management laws or for a range of specific cat management laws. Not all of these council resolutions have been entirely consistent with each other.

The Animal Welfare League and RSPCA have also put forward a range of recommendations as part of their November 2019 'Cat Management Plan for South Australia'. In January 2020, the RSPCA publicly called for councils to increase the resources they devote to dog and cat

management. Many ideas raised by these stakeholders are worth discussing. A genuine consultation process with relevant stakeholders may discover solutions that do not involve a significant additional deployment of resources by councils.

The LGA has corresponded with both the Environment Minister and the Dog and Cat Management Board (DCMB), about the sector's support for a review of cat management laws. The local government sector would be a major contributor to such a review. The LGA is awaiting confirmation from the DCMB about the action they will take. In accordance with the resolution of the LGA Board, the LGA will continue to advocate for a review of cat management laws until the review is announced.

Officers of the LGA have met multiple times with the DCMB and participated in a workshop with DCMB and stakeholders such as the RSCPA.

The LGA made a written and verbal submissions to the Joint Committee on the Statutes Amendment (Animal Welfare Reforms) Bill 2020. This committee is considering an extension to mandatory detention times for dogs and cats and new requirements for councils to attempt to rehome dogs and cats before they can be lawfully euthanised. The LGA will maintain a watching brief on this Bill.

#### 8. 2020/2021 BUSINESS PLAN

### 8.1 Project Updates

**Reports for Discussion** 

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group notes the report.

### **Background:**

These project updates are provided as a snapshot and should be read with (I) the Legatus Group Budget Comparison report for the first quarter 2020/2021 and (2) at agenda item 10.3 Regional Capacity Building Allocation of activities undertaken with Local Government Research & Development Scheme Funding Interim Report for 20/21.

Colour coding has been used for each project heading: Green – on track Yellow – some delay Red – potential concern.

It should be noted that there were delays in the approval of the 20/21 budget which resulted in approximately 6 week delay to the commencement of the Project Coordinators plus some projects have and will be impacted by COVID-19 restrictions. With the Project Coordinators in place it is anticipated that the yellow and red highlighted projects will come on track.

| I. Water / Climate Change / Drought / Coronavirus |   |  |  |
|---|---|--|--|
| Project   | Status  |  |  |
| Drought Futures Fund                              | Ongoing – Report on programs applicable completed refer item 6.1 of the agenda.   |  |  |
| Climate Change Sector Agreement                   | Slight delay – Refer to item 6.3 of the agenda Waiting on response from DEW to the draft before further consultation.   |  |  |
| Sustainability Hub Concept Plan                   | Slight delay – The draft report provided to the reference group and to the Yorke Mid North Alliance is waiting on final comments from DEW before the consultation phase commencing with broader stakeholders. |  |  |
| Smart Irrigation System                           | On track - Agreements being finalised refer item 6.1 of the agenda.   |  |  |
| Storm Water Harvesting                            | Delay – Further expressions of interest to be extended to member councils.  |  |  |
| Wellbeing Officer/s  Drought / COVID-19           | Unsuccessful with 2 grant applications - SA Community Wellbeing and Resilience Grant for a SA Central   |  |  |

|   | Region Community Connections Program and COVID-19 Youth led recovery project.   |
|---|---|
|   | Refer item 6.1 of the agenda.   |
| Northern and Yorke Coastal Management Action Plan | On track - Initial 4 projects approved for funding with an allocation of \$85,000 across the Yorke Peninsula and Copper Coast Councils to assist with the implementation of the Northern and Yorke Coastal Management Action Plan (CMAP).                         |
|   | A further call for projects resulted in \$10,600 being allocated to the Barunga West Council.   |
|   | The Legatus Group in partnership with the Northern and Yorke Landscape Board and the SA Coastal Council Alliance is holding a Workshop on Monday 7 December 2020 at Port Broughton for Legatus Group Coastal Councils.  |
|   | Objective: Engender a strategic approach to coastal management by the coastal councils which incorporate the Northern and Yorke Coastal Management Action Plan (CMAP).  |
| 2. Comm   | nunity Capacity   |
| Brighter Futures                                  | Delay – Due to the COVID-19 workload of the Orroroo Carrieton and Flinders Ranges projects have been put on hold to commence first quarter of 2021 and Bridget Johns has commenced employment and providing support.  |
| Volunteering                                      | Delayed – LGA have approved extension of time for these to be completed by April 2021 final planning is being completed for the Youth Volunteering Project in C&GVC, Goyder and WRC. Bridget Johns has commenced employment and further projects to be identified |
| Community Development Officer training            | Delay – Waiting on the outcomes of the LGA R&D Grant application which was unsuccessful and Bridget Johns now progressing based on the KPPM proposal for training in first half of 2021 and current budget allocation.  |
| Disabilities Awareness Program                    | On track (subject to COVID-19) - Researcher Sandra<br>Seymour UniSA has commenced project to be   |
| Disability Inclusion Yorke Peninsula (YP) Tourism | completed by Feb 2021. Reference Group from the 3 YP Councils, YP Tourism and RDA Yorke Mid North formed. The expected outcomes from this project include a concise report with recommendations for the progress of the consultancy.                              |
| Reconciliation Action Awareness program           | On track – Refer to item 6.4 of this agenda.  |
| Regional Community Volunteer Coordinator          | On-track with Ms Bridget Johns to assist with:  Wellbeing / Community Resilience  Volunteering including Youth Volunteering Projects  Reconciliation Action Awareness Program   |
|   | Community Development Training  |
| 20  |   |

|                              | Brighter Futures Programs  |
|------------------------------|--|
| 3. Region                    | onal Capacity  |
| Darianal Cantanana (famora   | On-track   |
| Regional Conference / forums | <ul> <li>Sustainable Regions through Parks, Recreation, Sport and the Environment, 20 Nov 2020 Clare</li> <li>Legatus Group CWMS Risk Assessment Workshops 10 November 2020 Kadina – report supplied to all councils</li> <li>2020 to be held (subject COVID-19)</li> <li>Heavy Vehicle Access – 3 December Barossa &amp; Balaklava and 4 Dec Port Pirie (or online)</li> <li>Coastal Management Strategic Planning 7 December – Port Broughton (or online)</li> <li>2021 Dates to confirmed by early Dec 2020 for the following</li> <li>YMN Alliance Forum</li> <li>Regional Roads</li> <li>SA Regional Creative Industries</li> </ul>                             |
|                              | SA CWMS Conference   |
|                              |  |
|                              | <ul> <li>Legatus Group Visitor Information Services</li> <li>Mainstreet SA confirmed 7-8 June 2021 Clare</li> </ul>  |
| Regional Coordinators        | On-track via short term employment contracts till 24 June 2021.  |
|                              | Community Collaborator Ms Bridget Johns - Assisting in progressing and coordinating volunteering opportunities along with the ongoing development, implementation, and monitoring of the actions from the following specific areas: (1) Wellbeing / Community Resilience (2) Volunteering including Youth Volunteering Projects (3) Reconciliation Action Awareness Program (4) Community Development Training (5) Brighter Futures Programs   |
|                              | Creatives Facilitator Ms Sarah Cheesmur – Assist with progressing recommendations identified in the Legatus Group's 2019 Visitor Information Services, 2019 Digital Maturity and the 2020 Creative Industries Reports. This will include the ongoing development, implementation and monitoring of their actions including the following specific areas: (1) Creative Industries Cultural Tourism Research Project (2) SA Creative Industries Conference (3) IT Data Gathering and Digital Research Project (4) Visitor Information Services Forum (5) Smarter Region Cooperative Research Centre and (5) Disability Inclusion Yorke Peninsula (YP) Tourism Project. |
|                              | Regional Local Roads Coordinator Ms Moira Coffey – (I) Assist in implement actions associated with Legatus Group 2030 Regional Transport Plan (2) Oversee the development of a report on the competitiveness of the  |

|  |                 |                        | region based on the road deficiencies identified in the Legatus Group 2030 Regional Transport Plan (3) Assist with the SA Regional Organisation of Councils delivery of a SA Regional Roads Priority (4) Coordinate SLRP Roads data base update and applications (5) Coordinate a Legatus Group Regional Roads Forum   |  |
|--|-----------------|------------------------|--|--|
| Youth in Music   |                 |                        | Completed – workshop sessions and they can be found on the Legatus Group website.  On-track - Stage 2 a Regional Music Hub project commenced through a small contract with coordinator of the Youth in Music Project and due to be completed by December 2020.   |  |
| SA Regional Road Priority  |                 |                        | Stalled – This is a SAROC project and waiting on responses from Grants Commission and Dept Infrastructure and Transport. Being progressed through a working group established with SAROC, Regional LGA EOs, DPTI and Grants Commission.  |  |
| Legatus Socio-Economic Im  | pacts Road D    | <mark>eficiency</mark> | To be undertaken in first half of 2021 - agenda item for   |  |
| SLRP and Roads Database u  | updates         |                        | the RTIA Committee.  To be undertaken in first half of 2021 - agenda item for  |  |
|  |                 |                        | the RTIA Committee.  |  |
| Creative Industries Cultura  | I Tourism Res   | earch project          | On track (subject to COVID-19) – Flinders University joint funded projects due to be completed by February 2021 and will produce a report that supports the development of thematic tourism in the Northern and Yorke Region of South Australia, identifying 5-6 potential Augmented Reality (AR) / Virtual Reality (VR) experiences across a range of pre-identified locations in the region. |  |
| IT data gathering and digital  | research pro    | <mark>ject</mark>      | On hold till early 2021  |  |
|  | •               | 4. CW                  | MS / Waste   |  |
| CWMS Project Officer & R<br>Strategy Project Management<br>CWMS Conference<br>SA Regional Waste Manage | <mark>nt</mark> |                        | Dr Paul Chapman contracted till 30 June 2021 CWMS Project Officer and reports through the CWMS Advisory Committee and RWMS Working Group.  Planning has commenced for first quarter 2021 to be hosted in Whyalla On track – draft report prepared for the working  |  |
| Legatus Group Waste Management Action Plan   |                 | <mark>n Plan</mark>    | group.  On hold - awaiting the outcome of the SA Regional Waste Management Strategy  |  |
| Research Projects on track   | – subject to C  | COVID-19               |  |  |
| Project  | University      | Comments               |  |  |
| Augmented and Virtual<br>Reality Tourism   | Flinders<br>Uni |                        | ns a Collaborative Research Project by the Legatus anders University. To be completed by Feb 2021 – up formed  |  |

| Yorke Peninsula Tourism Accessibility Research    | UniSA                        | Commenced via APRI Intern program and due to be completed by February 2021 – part of larger project – reference group formed.   |
|---|------------------------------|---|
| CWMS pump monitoring and management               | UniSA                        | Project about to commence. Part of the CWMS agreement with LGA and developed as a Collaborative Research project in partnership with Copper Coast Council and reference group set up with Legatus, UniSA and IPACS. |
| Regional Waste<br>Management Scheme<br>Cost Model | UniSA                        | Project commenced and initial data being gathered and part of the SA Regional Waste Management Strategy for SAROC. Work to be completed by November 2020. Reference group developed.                                |
| Reconciliation Action<br>Research                 | Adelaide<br>Uni              | Project completed.  |
| Potential for making and using organic waste      | CQU                          | Project commenced via APRI Intern program and be completed by March 2021.   |
| Design Criteria for<br>Regional CWMS              | UniSA via<br>Adelaide<br>Uni | Project commenced via APRI Intern program and end 22 April 2021.  |
| Implementing the Circular Economy in SA           | UniSA                        | UniSA Project – Simon Millcock on reference group.  |

## Other collaborations:

UniSA is encouraging one of the STEM lecturers to have a group of 4 students look at CWMS. They are all masters students and will report by the end of the year. Nothing required from Legatus Group and Paul Chapman meets with them irregularly and informally. They are looking at:

- Equipment selection (pumps, filters and aerators)
- Cost comparisons between servicing town blocks with CWMS on-site septic tanks
- Use of sludge in on-site biogas plant for electricity generation
- Use of wastewater for irrigation

## 8.2 Project Officer updates

### Paul Chapman – Project Manager CWMS and Waste

- 1. Facilitated with LGA Mutual the Legatus Group CWMS Risk workshop with results distributed to member Councils
- 2. Agenda and minutes Legatus Group CWMS Advisory Committee.
- 3. Asset condition monitoring: This project involves UniSA, the independent firm IPACS, Legatus and the Copper Coast Council who will trial the technology. The project will be fully underway in early 2021.

- 4. CWMS training: Material for this course is currently being prepared and the LGA R&D Fund has provided funds for script developed as the next step in preparing this course of illustrated lectures.
- 5. CWMS discussion paper: This Discussion Paper is now in draft form. During November 2020, it will be reviewed and then circulated to members of the Advisory Committee and the report is due to be available for SAROC in late December 2020.
- 6. CWMS annual conference late March 2021: To be held at the Whyalla campus of UniSA. Agenda includes the CWMS Discussion Paper and SAROC's response, work being undertaken by ESCOSA to streamline regulatory compliance, UniSA research for Legatus, led by the PhD intern's final report on design criteria.
- 7. Drafting of a Regional Waste Management Strategy: The Strategy takes a cost minimising perspective to determine how regions should participate in the Circular Economy. The project involves a Reference Group, information gathering by consulting firm, Rawtec, and a cost model developed by UniSA. The Interim Report for this project is now available and the final report will be complete by end of 2020.

**Bridget Johns - Community Collaborator**. Initially to be called the Volunteer Coordinator the role is to collaborate with interested councils and community groups that support volunteers to be part of building thriving communities.

- 1. Drought Wellbeing Project: Developing an action plan for the 2020-21 Legatus budget allocation. This plan will include Government lobbying for increased support within the region along with an awareness rising, audit and gap analysis review of services available across the region.
- 2. Creating Brighter Futures: working with Kristine Peters from KPPM Strategy and community development officers to reschedule the program February June 2021 with the program graduation to be held in October 2021.
- 3. Community Development Training: To ensure the longevity of the Brighter Futures program, Kristine has developed a group training program aimed at building the skills of Community Development Officers, Youth Development Officers and other council staff working in the community/volunteering sphere. Currently investigating costings and locations for this training course plan to be held in March 2021.
- 4. Mid North Youth Volunteering support for:
  - a. Youth Mental Health Training Working with C&GVC Youth Development Officer and Lifeline young people in the C&GVC, Wakefield Regional Council and Goyder Regional Council will participate in a new training course specifically targeted at young people aged 13-16. The REACH (Recognise, Engage, Ask, Check, How) course is a new course aimed at young people who want the mental wellbeing training but are under 16 years old and hence can't participate in the SafeTALK training. Two sessions will be held in April 2021.
  - b. Youth Volunteering Social Media Campaign To highlight the volunteering activities of young people in C&GVC, Wakefield Regional Council and Goyder Regional Council, and Stu Nankivell from Blue Goanna Digital will develop 20-30 second videos of young people's volunteering experiences. Videos are expected to be available in December 2020.

- 5. Reconciliation Action Plan: Refer to item 6.4 of this agenda and support will be provided to the Legatus Group CEO to assist with progressing work on Reconciliation Awareness and Sharing Culture sessions.
- 6. Legatus Visitor Information Services Forum: Focus on volunteering will be a half day forum following the State Conference specifically for Legatus Group councils and initial program development is occurring.

#### **Sarah Cheesmur Creatives Facilitator**

- Augmented and Virtual Reality Tourism: Assistance provided to Flinders University
  Researchers and project planning where needed with the priority being the updating of
  the Creative Industries Data Base.
- 2. SA Regional Creative Industries Conference: Draft outline of program developed and identifying the Conference Working Group to assist with sponsors, agendas and decisions about keynote speakers and programming.
- 3. Visitor Information Services Forum: Partnering with Bridget Johns with focus on digital aspects of visitor information services.
- 4. Disability Inclusion Tourism Project: Assistance to the UniSA researcher.
- 5. Mid North Youth Volunteering: Support to the Youth Arts Goyder Council Project to showcase the scope of Goyder and Youth arts, volunteerism and provide a platform for future inclusion of our youth in community efforts.
- 6. Music Hubs Project: Assistance to the coordinator with focus on linking to local talent and the Creative Industries Data Base.

### **Moira Coffey Regional Local Roads Coordinator**

- 1. Legatus Group Heavy Vehicle Access Workshops 3-4 December 2020: Coordinated program.
- 2. Agenda and Minutes Legatus Group Road Transport and Infrastructure Advisory Committee.
- 3. Legatus 2030 Local Roads Program and the Socio-Economic Impacts Road Deficiency report: Commenced discussions on approach.
- 4. RAVRAT Unsealed Roads: Assisting Legatus Group CEO and LGA on next stages.

#### 9 AUDIT and RISK MANAGEMENT COMMITTEE

## **Reports for Discussion**

## Audit and Risk Management Committee meeting

From: Chair Mayor Kathie Bowman

#### **Recommendations:**

- 1. That the Legatus Group notes the report.
- 2. That the Legatus Group investigates options for the provision of financial management services for the Legatus Group.
- 3. That the Legatus Group uses an external facilitator for the next Legatus Group CEOs performance review.
- 4. Reappoints Independent member Ian McDonald for a further two years commencing from 15 February 2021.
- 5. Calls for expressions of interest for the position held by Cr Denis Clark which will expire on 30 April 2021.

### **Background**

The Audit and Risk Management Committee met on 13 November 2020. The Minutes of the Audit and Risk Management Committee Meeting 13 November 2020 at Northern Areas Council Chambers. The meeting was opened at 10.00am.

#### I. Attendance

Committee: Mayor Kathie Bowman (Chair), Mayor Denis Clark, Mr Colin Byles, Mr Peter Ackland and Mr Ian McDonald.

In Attendance: Legatus Group CEO Mr Simon Millcock

2. Confirmation of Previous Minutes

Motion: That the minutes of the previous Legatus Group Audit and Risk Management Committee meeting held on 21 August 2020 be taken as read and confirmed

Moved: Colin Byles Seconded: lan McDonald

**CARRIED** 

- 3. Business Arising Not Otherwise on the Agenda
- 3.1 Charter Review.

The Legatus Group CEO provided a report on the variation to the Charter.

Motion: The committee notes the variation to the charter requirements have been complied with.

Moved: Peter Ackland Seconded: Mayor Denis Clark <u>CARRIED</u>

3.2 Review of Strategic, Business Plan and Budget

The Legatus Group CEO provided a report on the progress of the review.

Motion: That the committee notes that the review has commenced.

Moved: Ian McDonald Seconded: Mayor Denis Clark CARRIED

4. Financial Report

### 4.1 Annual Financial Report 2019/2020

The Legatus Group CEO provided a report including a letter from the Legatus Group Auditors and responses from Legatus Group CEO and Finance Officer along with a report showing the Budget Comparison report for the audited 2019/2020 financial year. The meeting discussed the level of management with the regards Human Resources and processes re approval for payments.

#### Motions:

I. That the committee recommends the Legatus Group investigates options for the provision of financial management services for the Legatus Group.

Moved: Mayor Denis Clark Seconded: Peter Ackland <u>CARRIED</u>

- 2. That the Budget Comparison report for the audited 2019/2020 financial report is noted and presented to the Legatus Group for their confirmation.
- 3. That the Legatus Group be provided with uniformed presentation of Finances statements as required in the Local Government (Financial Management) Regulations 2011, section 7 and 9 for all budget reviews.
- 4. That the Committee notes the Legatus Group now has a Policy Register.
- 5. That a review and update of the effectiveness of internal controls operating throughout the Group is undertaken in consultation with the Legatus Group Audit and Risk Management Committee.
- 6. That the Legatus Group CEO provides a report on disaster recovery procedures in consultation with the Legatus Group Audit and Risk Management Committee on all the Legatus Group business operations to identify areas that can reduce the risk of future events having an adverse impact on the Legatus Group.

Items 2 -6 Moved: Peter Ackland Seconded: Ian McDonald CARRIED

## 4.2 Financial Report 2020/2021

The Legatus Group CEO provided a report including (I) current balance sheet and profit and loss statement for the July-Sept 2021 period (2) Budget Comparison report for the first quarter 2020/2021 and (3) Interim report on the LGA Research and Development Scheme Funding. General discussion on the progress of projects and that reports to the Legatus Group on these projects could include their current progress of outcomes.

Motion: That the committee notes the report.

Moved: Colin Byles Seconded: Mayor Denis Clark <u>CARRIED</u>

5. Legatus Group Work Plan

The Legatus Group CEO provided a report with the agenda on the Legatus Group Work Plan.

Motion: That the committee notes the work plan is up to date and that it will now include (I) investigating options around financial management services subject to the board's approval and (2) reviews and report on internal controls and disaster recovery procedures.

Moved: Colin Byles Seconded: Peter Ackland <u>CARRIED</u>

Motion: That the Legatus Group considers using an external facilitator for the next Legatus Group CEOs performance review.

Moved: Mayor Denis Clark Seconded: Ian McDonald <u>CARRIED</u>

3. Other Business

Nil

4. Next meeting
Friday 19 February 2021 10.30am Council Chambers Jamestown

Legatus Group CEO update:

Following the Northern Areas Council appointment of Mayor Ben Browne **Cr Denis Clark** posed the question regarding his membership of the Legatus Group Audit and Risk Management Committee given he is no longer a Legatus Group Board member.

The Committee comprises of five (5) members nominated by the Board and approved by Councils.

- must include two (2) professionally qualified officers, selected from staff of Councils (Colin Byles membership expires 31/5/21 Peter Ackland membership expires 14/8/23)
- must include at least one (I) person who is not a member of the Board and who is determined by Councils to have financial experience relevant to the functions of the Audit & Risk Committee (Ian McDonald membership expires 15/2/21 and Ian has confirmed his interest for a further 2 year extension)
- may include elected members of Councils (Mayor Kathie Bowman membership expires 5/6/23 and Cr Clark membership expires 30/4/21)

As such Cr Clark's membership is not excluded whilst he remains an elected member of a Council.

### 10. FINANCIAL REPORTS

10.1 2019/2020 Budget Comparison report for the audited 2019/2020 financial year.

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group receives and confirms the Budget Comparison report for the audited 2019/2020 financial report.

### **Background**

Following the 4 September 2020 Legatus Group AGM where the Board received and adopted the Annual 2019/2020 Audited Financial Report the Legatus Group CEO in compliance with the Charter provided a copy to all Legatus Group Councils and posted the report on the Legatus Group Website.

Dean Newbery & Partners, the Legatus Group Auditors, provided a letter dated 14 September 2020 advising of their issuing of an unqualified Auditor's Report on the annual Financial Statements. This letter was provided to the Audit and Risk Management Committee refer item 9 of this agenda.

This included a note that they had identified during the course of the audit that the Group did not comply with Regulation 10 of the Local Government (Financial Management) Regulations 2011.

Their recommendation was "That to comply with the regulations, the attached report showing the audited financial results of each item shown in the statement of comprehensive income and balance sheet of the budgeted financial statements of the regional subsidiary for the previous financial year compared with the estimated financial results set out in the budget is presented in a manner consistent with the Model Financial Statement is presented to the Board prior to 31 December 2020 for their confirmation."

# 10.2 2020/2021 Budget / Finance Update

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group notes the balance sheet and profit and loss report for the period I July – 31 October 2020 and the first quarter budget comparison for 2020/2021.

## **Background**

Quarterly reports summarising the financial position and performance of the Legatus Group against the Budget must be prepared and presented to the Board at each ordinary meeting of the Board and copies provided to the Constituent Councils. The following contains the current balance sheet and profit and loss statement for the July-Oct 2021 period. Attached is the Budget Comparison report for the first quarter 2020/2021. Key items to note are:

- There was a 6 week delay with the commencement of a number of the projects and coordinators due to the delay in approval of the budget.
- Income for reimbursements are likely to be \$20,000 higher due to the subsidy for 2 of the PhD Intern research projects now having a 90% rebate as opposed to a 50% rebate. This allows for further research projects which are currently being scoped.
- \$58,141 from the LGA has been received for (I) LGA Base Level Funding of \$42,141 and (2) \$16,000 for Script Development Training CWMS.
- To date there has been no Drought Futures Fund Grant application. The budget shows an amount of \$50,000 income.
- The budget has an allocation of \$150,000 towards the Coordination of Volunteer,
   Creative Industries, Visitor Information Services and Roads. This is recorded in
   Materials, Contracts & Other Expenses but will need to move to Employee
   Expenses for the budget review as employment has commenced for 3 positions to
   assist in coordinating the projects under those topics.
- The Bendigo Bank Account has been closed and the funds transferred to the Bank SA Cheque account.

# **Balance Sheet**

Legatus Group as at 31 October 2020

### Assets

| Bank                         | 31 Oct 2020 | 30 Jun 2020 |
|------------------------------|-------------|-------------|
| Bank SA Cheque Account       | 17,343      | 52,686      |
| Bendigo Business Banking Acc | -           | 25,070      |
| Total Bank Current           | 17,343      | 77,756      |
| Assets                       |             |             |
| Accounts Receivable          | 29,849      | 93,409      |
| Accrual: Interest Income     | -           | 437         |
| LGFA General                 | 1,386,082   | 1,180,250   |
| Total Current Assets         | 1,415,930   | 1,274,095   |
| Non-current Assets           |             |             |
| Computers & S/w : Accum Depn | (3,948)     | (3,948)     |
| Computers & Software         | 3,948       | 3,948       |
| Motor Vehicles : Accum Depn  | (4,117)     | (4,117      |

| Motor Vehicles at Cost            | 28,967           | 28,967           |
|-----------------------------------|------------------|------------------|
| Total Non-current Assets          | 24,850           | 24,850           |
| Total Assets                      | <u>1,458,123</u> | <u>1,376,701</u> |
| Liabilities                       |                  |                  |
| Current Liabilities               |                  |                  |
| Accounts Payable                  | 26,351           | 18,799           |
| Accruals                          | -                | 5,890            |
| GST                               | 1,599            | -                |
| Income Received in Advance        | -                | 110,500          |
| Prov : Annual Leave               | 10,314           | 10,314           |
| Total Current Liabilities         | 38,263           | 145,503          |
| Non-Current Liabilities           |                  |                  |
| Prov for Long Service Leave (NC)  | 7,070            | 7,070            |
| Total Non-Current Liabilities     | 7,070            | 7,070            |
| Total Liabilities                 | 45,333           | 152,572          |
| Net Assets                        | 1,412,790        | 1,224,129        |
| Equity                            |                  |                  |
| Accumulated Surplus B/F           | 704,359          | 166,358          |
| Current Year Earnings             | 188,661          | 223,308          |
| Reserve - General                 | 269,770          | 269,770          |
| Reserve - Rubble Royalty Projects | 250,000          | 250,000          |
| Transfer from Reserves (To AS)    | =                | 1,408,941        |
|                                   | _                | (1,094,247)      |
| Transfer to Reserves (From AS)    |                  |                  |

### **Profit and Loss**

# Legatus Group 1 July 2020 to 31 October 2020

| ncome   | 31 Oct 20 |
|---|-----------|
| 41000 - Council Contributions                               | 171,525   |
| 42001 - Grants : State Government                           | 30,00     |
| 42002 - Grants : LGA  | 129,151   |
| 42003 - Grants : NRM  | 120,000   |
| 43000 - Interest : Bank Account                             | 3         |
| 43001 - Interest : LGFA                                     | 5,390     |
| Total Income  | 456,074   |
| Profit  | 456,074   |
| Constitution Francisco                                      |           |
| ess Operating Expenses                                      | EC 4E     |
| 61001 - Payroll : Gross                                     | 56,453    |
| 61002 - Annual Leave  | 2,370     |
| 61003 - Sick Leave  | 1,09      |
| 61005 - Public Holidays                                     | 93        |
| 61006 - Superannuation Contributions                        | 5,90      |
| 61007 - Workers Comp Premium                                | 1,010     |
| 62001 - Accounting Services 62002 - Advertising & Promotion | 23i<br>82 |
| 62003 - Audit Fees  | 2,23      |
| 62004 - Bank Fees & Charges                                 | 2,23      |
| 62005 - Consultants   | 67,563    |
| 62006 - Contractors   | 114,500   |
| 62009 - Rent/Hire of Premises/Equip                         | 1,772     |
| 63001 - Catering  | 9         |
| 63003 - Meals (non FBT)                                     | 4:        |
| 63004 - Registration  | 529       |
| 63006 - Telephone & Internet                                | 1,276     |
| 63007 - Postage & Stationery Supp                           | 168       |
| 63009 - Fuel - Unleaded                                     | 88:       |
| 63011 - Vehicle Maintenance                                 | 838       |
| 63012 - IT & Web  | 1,83      |
| 64001 - FBT   | 1,56      |
| 69001 - Accommodation                                       | 35        |
| 69002 - Airfares  | 58        |
| 69004 - Insurance   | 3,73      |
| 69005 - Members Allowances                                  | 1,075     |
| 69008 - Taxi & Other Fares                                  | 2         |
| 69009 - Other Sundry Expenses                               |           |
| 69010 - Parking   | 25        |
| Total Operating Expenses                                    | 267,413   |
| let Profit  | 188,661   |

#### 10.3 LGA Research & Development Scheme Funding Interim Report

From: Simon Millcock, CEO, Legatus Group

Recommendation: That the Legatus Group notes the Local Government Research & Development Scheme Funding Interim Report for 2020-21 has been provided to the LGA.

#### **Background**

The 2020-21 LGA Regional Capacity Building Allocation required an interim report to the LGA noting the expectation by the LGA that carry over funds need to be expended during 20/21. The following report has been provided and it should be noted that this was for the period July – October 2020 and that a number of the projects have commenced in November.

#### I. Key Details

| Name of Regional LGA: | Central Local Government Region (Legatus Group) |
|-----------------------|---|
| Report Contact:       | Simon Millcock                                  |
| Date of Report        | 6 November 2020                                 |

| As per the conditions for receiving the funds, please advise (yes/no):                                     |    |  |
|--|----|--|
| Was the LGR&D Scheme allocation used for administration?   | No |  |
| Was the LGR&D Scheme funding substituted for financial support by Councils for their Regional Association? | No |  |

#### 2. Income Received (Exclusive of GST)

| Carry-over balance from 2019-20 (if any)                 | \$493,077 |
|--|-----------|
| Base-level funding received in 2020-21                   | \$42,141  |
| Total Regional Capacity Building funds available 2020-21 | \$535,218 |

#### 3. Activities undertaken to date (July - October 2020)

| Activity/Initiative | Completion | Expenditure   | Expenditure       |
|---------------------|------------|---------------|-------------------|
|                     | Date       | to date       | anticipated by 30 |
|                     |            | (exclusive of | June 2021         |
|                     |            | GST)          |                   |

| Drought Futures Fund Report completed       | 5 Nov 2020 |        | 5,000   |
|---|------------|--------|---------|
| Reconciliation Action Plan completed        | 5 Nov 2020 | 3,500  |         |
| Augmented and Virtual Reality Tourism       | Feb 2021   | 13,000 |         |
| Research Project commenced                  |            |        |         |
| CWMS Pump Monitoring and                    | June 2021  |        | 7,000   |
| Management commenced                        |            |        |         |
| Making and Using Organic Waste              | March 2021 | 26,000 |         |
| Research project commenced                  |            |        |         |
| Design Criteria for Regional CWMS           | April 2021 | 22,000 |         |
| Regional Creative Industry Facilitator      | June 2021  | 9,600  | 100,000 |
| started to include the SA Regional          |            |        |         |
| Creative Industries Conference and          |            |        |         |
| Legatus Visitor Information Services        |            |        |         |
| Forum                                       |            |        |         |
| Regional Community Collaborator             | June 2021  | 5,400  | 79,500  |
| started to include Well Being, Brighter     |            |        |         |
| Futures and Volunteer projects              |            |        |         |
| Sustainability Hub Concept plans            | Jan 2021   | 16,300 | 9,700   |
| commenced                                   |            |        |         |
| Yorke Peninsula Accessible Tourism          | April 2021 |        | 20,000  |
| commenced                                   |            |        |         |
| <b>Total Expenditure July to October 20</b> | 20         | 95,800 | 221,200 |
|   |            |        | 317,000 |

### 4. Proposed Activities (November 2020 – June 2021)

| Activity/Initiative                                   | Completion<br>Date | Expenditure (exclusive of GST) |
|---|--------------------|--------------------------------|
| Legatus Waste Management Action Plan                  | June 2021          | 35,000                         |
| Circular Economy Research Project                     | June 2021          | 26,000                         |
| Wellbeing Drought Fund                                | TBC on going       | 78,000                         |
| CWMS Risk Analysis Workshops and LGA Mutual           | Nov 2020           | 2,000                          |
| Liability workshop                                    |                    |                                |
| Smarter Regions CRC stage I                           | June 2021          | 3,000                          |
| Regional Local Roads Coordinator started Nov 2020 and | June 2021          | 85,000                         |
| to include Legatus Regional Roads Forum – Regional    |                    |                                |
| Heavy Vehicle Access workshops – Regional Local Roads |                    |                                |
| Deficiency Analysis and 2021 SLRP applications        |                    |                                |
| Smart Irrigation                                      | Feb 2021           | 34,000                         |
| Stormwater Harvesting                                 | June 2021          | 20,000                         |
| Yorke Mid North Regional Forum                        | May 2021           | 5,000                          |
| Community Development Training                        | April 2021         | 20,000                         |
| Music Hub commenced Nov                               | Dec 2020           | 4,500                          |
| Reconciliation Action Implementation – Awareness      | June 2021          | 15,000                         |
| Programs  |                    |                                |
| IT Data Gathering                                     | June 2021          | 25,000                         |
| Total Expenditure July to October 2020                |                    | 352,500                        |

#### 5. Expenditure Summary

|   | Expenditure (exclusive of GST) |
|---|--------------------------------|
| Activities undertaken July-October 2020 (section 3)       | 317,000                        |
| Proposed activities November 2020 – June 2021 (section 4) | 352,500                        |
| Total Expenditure   | 669,500                        |

#### 6. Comments

### Any additional comments (if applicable). Please advise the LGA of any changes to your original proposal

Please note that a number of projects which have commenced and those about to commence have yet to have final amounts confirmed. Have not broken down the amounts that will come from general reserves but used the amounts allocated in the legatus Group budget. Further detailed break downs will occur with acquittal. Some projects which have commenced in July – Oct yet to be completed so section 3 includes the anticipated amounts along with the actual to date.

#### **10.4 CEO Credit Card Payments**

From: Simon Millcock, CEO, Legatus Group

Recommendations: That the Legatus Group notes the CEOs credit card expenditure report for the period | August - 3 | October 2020.

#### **Discussion:**

#### CEO Credit Card/Reimbursement

The Legatus Group CEO is required to provide a report on the Legatus Group credit card purchases which are listed below for the period August 2020 – October 2020.

| Date / item   | Amount |
|---|--------|
| 2 Aug 20 FACEBK – Advertising Youth in Music          | 70.04  |
| 5 Aug 20 XERO – Accounting package                    | 65.00  |
| 15 Aug 20 KS & CA HUNT & SON P , CLARE Fuel           | 54.22  |
| 22 Aug 20 LOG ME IN AUS PTY for Go to meetings        | 250.80 |
| communications subscription                           |        |
| 23 Aug 20 ANDRASH WOODVILL, WOO DVILLE NOR AUS - Fuel | 31.05  |

| 25 Aug 20 OTD DODT WAVEGIELD D.D. DOLIVAD ALIC Fire!  | 60.70  |
|---|--------|
| 25 Aug 20 OTR PORT WAKEFIELD R D, BOLIVAR AUS – Fuel 27 Aug 20 LIBERTY PORT AD2,POR T ADELAIDE – Fuel | 60.78  |
| 27 Aug 20 LIBERTY PORT ADZ,POR T ADELAIDE – FUEI  | 11.80  |
| 28 Aug 20 Whisk Away, Whyalla – Meal  | 13.21  |
| 29 Aug 20 SUNDOWNER HOTEL, WHYALLA - Accom  | 145.00 |
| 29 Aug 20 SUNDOWNER HOTEL, WHY ALLA - Meal  | 19.90  |
| 30 Aug 20 MOBIL CLARE, CLARE - Fuel   | 53.49  |
| 5 Sep 20 MOBIL CLARE, CLARE AUS – Fuel  | 40.07  |
|   |        |
| 5 Sep 20 IB & CB PTY LTD QPS, CLARE – office supplies   | 12.40  |
| 5 Sep 20 SMP*Great Northern Lod, Quorn – Accom  | 167.72 |
| 5 Sep 20 XERO – Accounting package  | 65.00  |
| 8 Sep 20 TOP GEAR CAR WASH  | 13.00  |
| 8 Sep 20 IB & CB PTY LTD, CLARE – office supplies   | 129.00 |
| 9 Sep 20 MOBIL CLARE – fuel   | 34.31  |
| 15 Sep 20 PERRYS AUBURN – fuel  | 48.51  |
| 15 Sep 20 OFFICE NATIONAL CLARE – office supplies   | 43.40  |
| 17 Sep 20 WILSON PARKING – parking  | 11.14  |
| 18 Sep 20 X CONVENIENCE WELLAN – Fuel   | 44.68  |
| 18 Sep 20 SECURE PARKING RUNDL – Parking  | 16.40  |
| 22 Sep 20 LIBERTY PORT AD – Fuel  | 36.03  |
| 25 Sep 20 BP ROSEWORTHY – Fuel  | 53.28  |
| 30 Sep 20 X CONVENIENCE WELLAN - Fuel   | 44.15  |
| 2 Oct 20 LIBERTY PORT AD – Fuel   | 30.74  |
| 6 Oct 20 XERO – Accounting Package  | 65.00  |
| 8 Oct 20 X CONVENIENCE WELLAN – Fuel  | 47.26  |
| 13 Oct 20 PETE`S TYRE CENTRE – New tyres and alignment  | 455.90 |
| 13 Oct 20 X CONVENIENCE – Fuel  | 38.20  |
| 16 Oct 20 BP WILLASTON – Fuel   | 41.16  |
| 20 Oct 20 LIBERTY PORT AD – Fuel  | 39.99  |
| 20 Oct 20 BPAMPM WESTLAKES – Fuel   | 19.95  |
| 22 Oct 20 KS & CA HUNT & SON – Fuel   | 25.74  |
| 22 Oct 20 SMP*Great Northern L od – accommodation   | 81.32  |
| 23 Oct 20 QANTAS AIRWAYS LIMIT- Flight for speaker  | 64.08  |
| 27 Oct 20 KS & CA HUNT & SON – Fuel   | 53.78  |
| 30 Oct 20 ADELAIDE METROCARD – transport  | 30.00  |
| <u> </u>  |        |

#### **II LEGATUS GROUP REGIONAL MANAGEMENT GROUP**

#### **Reports for Discussion**

From: Colin Byles CEO Northern Areas Council / Chair

Recommendation: That the report is noted.

**Discussion:** The Legatus Management Group meeting was due to be held on Friday 13 November 2020 and this was to include meeting with LGA Mutual Board Member and CEO. Due to some late apologies there was only 6 confirmed CEOs available and as such the meeting is being rescheduled for December 2020.

## 12 LEGATUS ROAD AND TRANSPORT INFRASTRUCTURE ADVISORY COMMITTEE

#### **Reports for Discussion**

From: Dr Helen Macdonald CEO / Chair

#### **Recommendations:**

- I. That the meeting notes the report.
- 2. Approves the Legatus Group CEO to obtain a quote for consideration by the Legatus Group re a consultancy to undertake a review of the Local Bridge Network in the Legatus Group Region for consideration of a regional approach under the Bridges Renewal Program.

**Discussion:** The Legatus Road and Transport Infrastructure Advisory Committee held a meeting on Wednesday 18 November 2020 via zoom and the following are the minutes from the meeting. Legatus Group Road and Transport Infrastructure Advisory Committee Unconfirmed Minutes Thursday 18 November 2020

I. Welcome

The meeting was opened at 10:00am by Chair Dr Helen Macdonald

#### 2. Attendance

Committee members: Dr Helen Macdonald (Clare and Gilbert Valley), Tom Jones (Adelaide Plains), Steven Kaesler (Barossa), Lee Wallis (Goyder), Michael McCauley (Yorke Peninsula), Dylan Strong (Orroroo-Carrieton), Mike Wilde (DPTI), Kelly-Anne Saffin (RDA YMN 10.15am), Stuart Robert (Wakefield) and Mike Burger (Flinders)

Others: Simon Millcock, Moira Coffey(Legatus) and Toni Clarke (LGASA Heavy Vehicle Access Liaison Officer)

- 3. Apologies Nil
- 4. Introduction

The Legatus CEO provided an introduction of Moira Coffey who is appointed in a part time capacity to the role of Regional Local Roads Coordinator with the task to implement:

- Actions under the Roads Transport Plan
- Prepare reports and coordinate the SLRP updates and applications
- Coordinate this committee's meetings
- Coordinate workshops and forums on roads related issues
- 5. Minutes of the committee meeting held 7 August 2020

The meeting noted that minutes of the meeting held on 7 August 2020 were presented to the Legatus Roads Advisory Group. The meeting resolved that the minutes were a true and accurate record of the meeting. The Legatus CEO raised that bridges were not noted in the reports and this is for discussion in this meeting.

#### 6. Heavy Vehicle Access Workshops

The meeting noted the report with the agenda. Moira provided that the planned workshops for the 3<sup>rd</sup>/4<sup>th</sup> December will likely be moved to online due to COVID-19 restrictions. Toni Clarke advised that she liaise with Moira and Simon and the LGA to provide direction and support for these sessions to be online and recorded. Some Councils are providing Moira with issues to work through in these workshops. Moira shared that attendance responses are yet to be received from the Orroroo-Carrieton, Peterborough, Port Pirie, Adelaide Plains and Light Councils.

Action: Moira to circulate a list of issues the Councils have been sharing for discussions at the workshops.

#### 7. 2030 Legatus Group Regional Transport Plan and SLRP

The meeting noted the report with the agenda. Simon Millcock outlined that there are changes to the SLRP Program with recommendations likely to be effective for the round in 2022/2023. Mike Wilde provided a response that the program is due for a review and it does require greater clarity.

Discussions were held for the forthcoming years 2021/2022 SLRP regarding contracting HDS for another year. The Committee discussed the benefits of doing this internally or through external provider. The Committee agreed to the use of HDS for this work and requested that consideration is given to ensure there is greater consistency with regards to previous issues around freight pre-existing routes and other ancillary items such as bridges. Kelly-Anne Saffin to provide clarify on these previous issues with Moir.

Action: Moira to coordinate a Legatus Group Regional Roads Forum that will include a detailed workshop on the Legatus Group Road Transport Plan in Jan/Feb for Council operational and elected members prior to the Feb meeting.

Action: Simon Millcock to seek an agreement with HDS for progressing the 2021 SLRP assessment process.

#### 8. State-wide Regional South Australian Local Government Roads Priority List

Mike Wilde provided an update that they are bolstering the transport analytics team and hoping for clarity and commitment before the next meeting.

#### 9. Legatus Socio-Economic Impacts Road Deficiency

The Legatus Group CEO requested that a working group be formed from this Committee to oversee the process of developing a scope of the impacts to social and economic opportunities due to the deficiencies in the roads i.e.: what is lost by the region and what investments aren't made due to the deficiency in funding. The findings from this report will be used for advocacy purposes. The following members volunteered: Dr Helen MacDonald, Dylan Strong and Kelly-Anne Saffin.

Action: Simon and Moira to develop a draft project brief for consideration by the working group.

#### 10. Stage 2 Restricted Access Vehicle Route Assessment Tool (RAVRAT)

The Legatus Group CEO provided that the LGA still needs to review the reports. The next step for the Legatus Group is to coordinate Toni Clarke, Lea Bacon (LGA) and Peta Smart (NHVR) to determine if the LGA will take on this project as it is an Australia wide issue.

Action: Moira to coordinate a meeting to determine if the LGA will take on the project to update the RAVRAT with the recommendations from the review.

#### 11. Other Business

#### 11.1 Bridges:

The Committee agreed to recommend that funding from the Legatus Group current budget is provided to conduct more detailed work on the bridges in our region.

The Committee discussed that this regional approach fits with the strategy and that the changing needs of road users (such as farming equipment changes) warrants a detailed review. The Committee questioned how does this link to the state program that the HV Regulator is coordinating? Toni Clarke provided that she is yet to review the outcomes of pilot program. Kelly-Anne Saffin provided that in WA, a successful regional approach involved matching funding between Councils and Industry and this model could be considered. The Legatus Group CEO stated that rail crossings could also be considered in the future.

Action: Moira to coordinate with Toni Clarke to provide an update on the findings from the Pilot Program at the upcoming workshops and forums.

Mike Wilde provided in his final comments that they are conducting scoping studies for Australian Infrastructure Funding and conducting a strategic review of the restricted access vehicle networks for bigger combinations prior to departing at 10:55am.

#### 11.2 Silica:

The Committee agreed to conduct a review into understanding the risk management of silica content in rubble and silica exposure to Council workers. Lee Wallis shared they are conducting a monitoring campaign to understand the baseline exposures and to determine if the current levels of control are adequate. Lee also provided that the new guidelines are released and publicly available.

Action: Moira to liaise with LGA on how to assess how well the silica risk is managed.

#### 11.3 Regional Strategy to improve the capacity of the Regions transport network

The Legatus Group CEO suggested that the work on the socio-economic impacts will form a regional strategy that should pull together the work of the RAA, RDA and Road Transport Plan. Kelly-Anne Saffin advised that work is to be done around classifications as activities change (such as silo closures). The Committee agrees that a strategy that ensures efficient linkages across the region is important. The Committee were provided with a breakdown of current funding around and that it makes sense to work at the regional level to make the most of this however they are all challenged with the capacity to pull the projects together

and deliver them on time. The Committee discussed whether resources can be combined at a regional level. This can be identified in the Legatus Group Strategic and Business Plans.

Steve Kaesler left the meeting at 11:15am.

Action: Kelly-Anne Saffin to share with Moira the example of the Mt Remarkable route and the YP safety corridors and the subsequent classification issues.

12. Close and date of next meeting

Meeting closed at 11:25am

Next meeting: Friday 12 February 2021 10.30am Clare & Gilbert Valleys Council

#### 13 Legatus Group CWMS Advisory Committee

#### **Reports for Discussion**

From: Andrew MacDonald CEO / Chair

Recommendation: That the meeting notes the report and writes to LGA Mutual thanking them for their involvement with the Legatus Group CWMS Risk Workshop.

#### **Discussion:**

The Legatus Group CWMS Advisory Committee met on 10 November 2020 and the minutes of that meeting are:

Minutes Legatus Group CWMS Advisory Committee 10 November 2020 Kadina Sports and Leisure Centre 1.30pm

#### I. Welcome and apologies

Andrew MacDonald (Chair) opened the meeting at 1.30pm and welcomed members present Adam Broadbent, Matt McRae, Riaz Uddin, Gary Easthope and Hayden Battle along with Paul Chapman. Andrew also welcomed Michelle Wittholz, CWMS Manager at the LGA, and Suresh Rao from the Clare and Gilbert Valleys Council and noted an apology from Simon Millcock.

#### 2. Previous Minutes

Draft Minutes from the meeting of the Legatus Group CWMS Advisory Committee (the Advisory Committee) on 12th August 2020 were accepted as correct.

#### 3. Matters Arising

#### 3.1 PhD Internships

The Advisory Committee noted that both internships are now under way and members look forward to reviewing the work progressively in the lead up to the CWMS Conference in March 2021 where both pieces of work will be presented.

#### 3.2 CWMS Discussion Paper

The Advisory Committee is yet to receive the draft of this Discussion Paper and the matter was addressed in strategic terms. It was thought important to ensure that the tone of the document was right, between making the positive case for improvement and avoiding too negative an impression about Council's governance of CWMS.

Much of the discussion reflected on the position of operational staff who confronted the daily challenges of CWMS and the need to register those challenges more clearly with senior Councils staff. The problems associated with using contractors to operate CWMS was also canvassed, along with the need for a business case assessment for bringing activities back inhouse. Positive points were also made about the benefits of CWMS and the long time frame needed to assess their performance. The lack of awareness of CWMS was seen as a major issue.

The meeting determined that the process of drafting the Discussion Paper should proceed in collaboration with the LGA and that a draft then be circulated among the Advisory Committee members for their comment. The possibility of reframing the document for the LGA rather than for SAROC was raised but no decision made.

#### 3.3 Proposed CWMS training course

The Advisory Committee endorsed the request to extend this project by a month into 2021.

#### 3.4 Asset management by remote sensing proposal

Progress with this project was noted.

#### 3.5 CWMS Risk Management Workshop

Members of the Advisory Committee and the guests at the meeting had attended this Workshop which was seen to be very worthwhile. The Chair observed that the identification of substantial risks could constitute the starting line for reform. The involvement of LGA Mutual was warmly welcomed and the reports will be distributed to member councils.

#### 4. CWMS Conference

The Advisory Committee noted the proposed agenda for the conference and looked forward to discussing it in more detail at the next meeting.

#### 5. Any other business

The Project Officer provide a summary of a recent Draft Inquiry Report by ESCOSA that was received after the agenda materials were sent (Inquiry into regulatory arrangements for small-scale water, sewerage and energy services. Draft Inquiry Report. ESCOSA, August 2020).

This report proposes introducing the verified trust and accountability model (VTA model) which the Advisory Committee had previously considered under the title of Ethically Based Regulation. The central idea is that CWMS licensees who the Commission has no reason to think is not customer focussed, financially sustainable and compliant with regulation would be regarded as Category A and would have reduced (but still significant) reporting requirements. Category B Councils would face so-called tailored regulation at least as tight as currently and would be named on the ESCOSA website. In addition, all Councils would be required to become members of the EWOSA and would incur fees to do so and if the Ombudsman adjudicated any complaints.

Discussion among the members concerned the potential for increased costs and reporting requirements. Given the important work of the Committee already underway, it was agreed not to make a submission to ESCOSA regarding the VAT model.

#### 6. Date of next meeting

No date was set for the next meeting.

#### **7.** Close

The meeting closed at 3 pm.

#### 14 Legatus Group Visitor Information Services Advisory Committee

#### **Reports for Discussion**

From: Simon Millcock Legatus Group CEO

Recommendation: That the meeting notes the report.

#### **Discussion:**

The Legatus Group Visitor Information Services Advisory Committee met on Friday 6 November 2020. Minutes are:

#### I. Welcome and apologies

Attendance: Paula Jones (Clare Valley Wine Food and Tourism Centre), Anne Hammond (Yorke Peninsula), Jo Seabrook (Barossa), Liz Heavey (Light), Shirley Dearlove (Peterborough), Jeremy Carn (RDAFN), Simon Millcock & Sarah Cheesmur (Legatus).

Apology: Glen Christie (Port Pirie) & Lynn Spurling (Copper Coast). Due to Glen Christie's apology Simon Millcock Chaired the meeting.

Welcome to Sarah Cheesmur Legatus Group Creatives Facilitator.

#### 2. Guest Speaker

Sandra Seymour – UniSA Disability Inclusion Yorke Peninsula Tourism project. Sandra joined the meeting and provided an update on research to date:

- Scoping academic literature
- Literature e.g. Government Documents / Disability Access Plans
- Looked at websites re tourism

Broad themes within the literature

- Inclusive tourism is seen as a human rights issue / underpinned by International National and State legislation
- Domestic value of overnight accessible tourism in Australia is estimated at \$8 billion
- People with a disability travel at the same rate as people without disability and typically
  - 90% of differences of ability are invisible
- 4.4% of people use wheelchair 4% of people with a vision impairment use braille
- This is no longer viewed as a niche tourist market

Sandra is designing a survey and will be meeting with people in the region. The meeting provided feedback on areas they were aware of and noted that the research whilst focussed on the Yorke Peninsula will have relevance across the broader region.

3. Minutes of the committee meeting held 14 August 2020

The meeting endorsed the minutes as a true and accurate record of the meeting.

4. Check in

General discussion held and following key points were discussed:

- Strong rebound across the region with significant increased numbers of visitors and workloads for VIS.
- Started see the Qld and NSW visitors and need to be ready for increased numbers when Vic boarder opens.
- Some of the businesses traditionally closing mid Dec in the hotter regions looking to extending their dates for closure.
- Some VIS used the down time to review their services in the councils and develop / expand on product e.g. Drovers Way & Kidman Experience.
- Those businesses who have focussed on international are rethinking and this is especially relevant to tour operators.
- Move towards more pet friendly as people travelling inter and intra state.
- Staffing is issue from a number of businesses with the reduced backpackers impacting.
- Need to ensure level of fatigue and support for both VIS paid and volunteer staff.
- 5. Budget 2020/2021- Projects

The meeting noted the report by Simon Millcock and discussed:

- Regional VIS Forum include focus for volunteers, better use of digital for volunteers in how to make things easier for them, better way to capture information from those who visit and structure for resourcing / technology that is useful for volunteers. The forum could be used as a way to test recommendations from the VIS report.
- Noted: Meeting for one half day off the back of the state conference get-together
- TICSA Have a working group including for networking on sharing information and looking at May 2021. Sarah Cheesmur to action and follow up to ascertain date.
- Foundation Barossa have an App for Volunteering and be worthwhile Bridget Johns making contact.
- Creative Industries Cultural Tourism Research Project (Lynn Spurling meeting
  with them hence apology) and Advisory Committee workshop with the researchers
  to be held on
- Port Wakefield "A sense of departure and arrival" No update provided

#### 6. Other Business

The meeting noted that a workshop is being held with Flinders Ranges Council on their Native Food Trail project for Quorn in December.

The meeting thanked Paula Jones for her support to the committee and also the tourism industry in the region as she moves onto a new project.

#### 7. Close and date of next meeting

The meeting was closed at 3.37pm and date for next meeting to be confirmed.

#### 15 LOCAL GOVERNMENT ASSOCIATION & SAROC

#### 15.1 Reports for Discussion

From: Nathan Petrus, Executive Director Member Services

Recommendations: For discussion.

#### **Background:**

Nathan Petrus will attend the meeting and provide an update.

#### 15.2 SAROC Key Outcomes

From: Mayor Peter Mattey and Mayor Bill O'Brien

Recommendations: For discussion.

#### **Background:**

Following the 29 October SAROC Special Meeting: Mayor Vickery has remained the Chairperson of SAROC and Mayor Mattey, Mayor McLaughlin and Mayor Parkes are the SAROC representatives on the LGA Board of Directors for the term 2020- 2022.

### SAROC Committee Meeting – Key Outcomes Summary – 17 September 2020

#### **Regional Executive Officers Communique**

The SAROC Committee noted the report and agreed that:

- SAROC would hold a Public Health Workshop in November 2020 that is specific to regional councils' needs associated with the Wellbeing Alliance.
- SAROC supports the approach being taken by the Regional Executive Officers
  to engage with LGA Training to identify any need and possible programs to
  support wellbeing of regional council Elected Members and staff.
- SAROC and RDSA discussions include identifying areas of support at a statewide level associated with the Drought Futures Fund.

# Items of Business Submitted by Member Councils for the Annual General Meeting

The following items of business were approved by the SAROC committee to be included on the agenda for the LGA Annual General Meeting scheduled for 29 October 2020:

- Attendance at Meetings by electronic means (Victor Harbor)
- Solid Waste Levy (Berri Barmera)
- Recycling Services and better support for regional communities in the disposal and management of recycling (Wattle Range)

The following proposed items of business were not approved to be on the AGM agenda:

- International campaign to abolish nuclear weapons (Mount Barker)
- Local Commercial Fishery Industry remains an Owner / Operator Fishery where the fishing licence holder and the quota holder are the same person (Wattle Range)

#### **Local Commercial Fishery Industry**

In deciding that the Local Commercial Fishery Industry proposed item of business submitted by Wattle Range Council would not be recommended to the LGA AGM, SAROC did:

- accept that the matter will be progressed by SAROC as matters regarding the commercial fishery industry have some relevance to regional councils and their local business community; and
- approve that the SAROC Chair write to the Minister for Primary Industries and Regional Development, Hon David Basham MP

#### Implementation of the Planning and Design Code

The committee noted a report on the implementation of the Planning and Design Code.

#### **SAROC Annual Report 2019-20**

SAROC endorsed the Annual Report 2019-20 and agreed to provide the report to the LGA Board of Directors in accordance with the SAROC Terms of Reference.

#### **16 OTHER BUSINESS**

#### 17 NEXT MEETING

Friday 5 March 10.30am Adelaide Plains Council to host and venue to be advised. Note that both efforts to hold board meetings in 2021 at Yorke Peninsula Council were unsuccessful due to COVID-19.

A date to be set for the strategic planning workshop. Suggested for Friday 18 December 10am – 1pm at Clare.

#### **18 CLOSE**

