



ABN: 34 728 242 315

Chairman:
Mayor Peter Matthey

Chief Executive Officer:
Simon Millcock

Address:
155 Main North Road
CLARE SA 5453
PO Box 419
CLARE SA 5453

Telephone:
0407819000

Email:
ceo@legatus.sa.gov.au

Website:
www.legatus.sa.gov.au

Member Councils:

Adelaide Plains Council
Barunga West Council
Clare and Gilbert Valleys Council
District Council of Mount Remarkable
District Council of Orroroo Carrieton
District Council of Peterborough
District Council of the Copper Coast
Light Regional Council
Northern Areas Council
Port Pirie Regional Council
Regional Council of Goyder
The Barossa Council
The Flinders Ranges Council
Wakefield Regional Council
Yorke Peninsula Council

BUSINESS PLAN AND BUDGET 2018 / 2019

Date 19 June 2018

The Legatus Group ordinary meeting held on 25 May 2018 at Kapunda passed the following motions:

1. That the Legatus Group endorses the Legatus Group Strategic Plan 2018-2028 and 3-year Action Plan July 2018 - June 2011 subject to the endorsement of the 2018/2019 budget and business plan.
2. That the Legatus Group adopts the draft business plan and budget for 2018/2019 subject to endorsement by all Constituent Councils.

As of 19 June 2018, all Constituent Councils have advised the Legatus Group CEO that they have endorsed the Legatus Group Strategic Plan 2018-2028, 3-year Action Plan July 2018 - June 2011 and the 2018/2019 budget and business plan.

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Purpose of Plan

Local Government Act 1999

Introduction and Context

Schedule 2, part 2, clause 24 of the Local Government Act 1999 relates that in consultation with each of its Constituent Councils, a regional subsidiary must prepare and adopt a business plan and must set out:

- The performance targets the subsidiary is to pursue
- A statement of the financial and other resources as well as internal processes that will be required to achieve the subsidiary's performance targets
- The performance measures that are to be used to monitor and assess performance against targets

In a practical sense, in order to function effectively and efficiently and to meet the expectations of members and stakeholders, it is important that any organisation has a clear purpose a relevant and transparent structure and method of operation, meaningful and well communicated objectives and an agreed methodology for achieving and reviewing those objectives within the framework of operation and structure.

In order to maintain relevance, measure progress against its targets and meet the requirements of the *Local Government Act 1999*, this plan should be reviewed on an annual basis.

Role: Central Local Government Region of South Australia (referred to as Legatus Group)

The Central Region was established in 1998 under Section 200 of the Local Government Act 1934 as a controlling authority and continues in existence and as a regional subsidiary of its establishing councils under Part 2 of Schedule 2 of the Local Government Act 1999 ("the Act") by virtue of the provisions of Section 25 of the Local Government (Implementation) Act 1999. In 2016 the Central Local Government Region of South Australia adopted the name of Legatus Group to which it is now referred. The constituent councils (members) of Legatus Group are:

- Adelaide Plains Council
- Clare and Gilbert Valleys Council
- District Council of Barunga West
- District Council of Mount Remarkable
- District Council of Orroroo Carrieton
- District Council of Peterborough
- District Council of the Copper Coast
- Light Regional Council
- Northern Areas Council
- Port Pirie Regional Council
- Regional Council of Goyder
- The Barossa Council
- The Flinders Ranges Council
- Wakefield Regional Council
- Yorke Peninsula Council

Consistent with the charter, the role of Legatus Group is to:

- undertake co-ordinating, advocacy and representational roles on behalf of the members at a regional level;
- facilitate and co-ordinate activities of local government at a regional level related to community and economic development with the object of achieving improvement for the benefit of the communities of the members;
- develop, encourage, promote, foster and maintain consultation and co-operation and to strengthen the representation and status of local government when dealing with other governments, private enterprise and the community;
- develop further co-operation between the members for the benefit of the communities of the region;
- develop and manage policies which guide the conduct of programs and projects in the region with the objective of securing the best outcomes for the communities of the region;
- undertake projects and activities that benefit the region and its communities;
- associate, collaborate and work in conjunction with other regional local government bodies for the advancement of matters of common interest;

- provide strong advocacy speaking with one voice on what matters most to the communities of the members;
- work together to make the best use of available resources;
- collaborate to deliver effective services;
- build partnerships with those who can contribute to stronger and sustainable communities; and
- develop and implement a robust Business Plan.

The Legatus Group provides an opportunity for members to have a:

- cohesive point of view;
- combined and collective voice;
- work collaboratively to achieve common goals;
- attract funding and resources;
- be proactive and responsive to regional matters of interest; and
- share experiences and information.

Vision & Three-Year Targets

VISION

‘The Central Local Government Region (Legatus Group) is recognised, respected and supported as a strong and successful region’

“Legatus – Regional Local Government ambassador and advocate”

THREE-YEAR TARGETS (2018-2020)

This Business Plan is to be read in conjunction with the report on Legatus Group Strategic Plan review April 2018 and with the Legatus Group 3-year Action Plan.

BOARD OPERATION AND GOVERNANCE

Operation of Legatus Group is in accordance with legislative requirements and the boards policies and procedures.

LOCAL GOVERNMENT LEADERSHIP AND SUSTAINABILITY

Legatus Group are well regarded by its members and stakeholders as a valid and relevant organisation that assists with regional collaboration and is supportive of actions on key identified regional priorities.

Support members to engage collaboratively to improve service delivery, resourcing and financial capacity including through identified procurement activities.

Increased awareness by key stakeholders and political decision makers of key regional issues.

REGIONAL & COMMUNITY SUSTAINABILITY

The long-term regional economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.

Key Priorities and Actions for 2018/2019

1. Board Governance and Operations

- Target:** **1. Operation of Legatus Group is in accordance with legislative requirements and board policies and procedures.**
- Actions:**
- a) Ensure all operations are conducted under the charter in terms of legislation and current objectives of members.
 - b) Under take a review and update of the policies and procedures.
 - c) Implement board governance and operations in accordance with legislative and policy provisions through the annual work plan set by audit and risk committee.
 - d) Develop a system for allowing access to all reports, agendas and minutes electronically for all committees and board members via the Legatus Group website.

2. Local Government Leadership and Sustainability

Targets:

- 1. Well regarded by members and stakeholders as valid and relevant through regional collaboration and undertaking or supporting actions on identified priorities.**
- 2. Support members to collaboratively improve service delivery, resourcing and financial capacity.**
- 3. Increased awareness by key stakeholders and political decision makers of the key regional issues.**

Actions:

- a) Implement and review the actions identified from the review of the Legatus Group Strategic Plan and the 3-year Action Plan and foster regional priorities through collaboration with members and stakeholders and agreed actions and/or support in regional alliance plans.
- b) Speak with a united voice on these identified regional priorities.
- c) Support activities of the state and national Local Government Authorities and regularly present the views of Legatus Group to these organisations.
- d) Strengthen the current YMN Regional Alliance and develop stronger partnerships RDA Barossa and RDA Far North and develop further partnerships with those who can contribute to stronger and more sustainable communities.
- e) Support and help implement solutions for members sustainability and assist with community building.
- f) Develop and implement a communications plan to members and stakeholders including a digital platform for engagement.
- g) Work with the LGA to advance the removal of the Rubble Royalties.
- h) Implement and lobby on the recommendations from the rating equity and NDIS research projects from 2017/2018.
- i) Develop a Legatus Group Coastal Council Alliance and link with the State and National Coastal Council Alliances.
- j) Support and work with a Regional Emergency Management Officer for the region to identify areas requiring support.

3. Regional and Community Sustainability

Target:

- 1. Economic, environmental and social sustainability is fostered through pro-active, innovative, efficient and collaborative approaches to priority issues.**

Actions:

- a) Actively participate in initiatives to increase collaboration, service delivery and efficiencies between regional organisations.
- b) Be a proactive partner in the monitoring and implementation of the Yorke Mid North Regional Plan with Regional Development Australia (RDA) Yorke Mid North and Northern and Yorke Natural Resource Management (NRM).
- c) Be a proactive partner for monitoring and implementing regional plans with RDA Barossa and RDA Far North.
- d) Support initiatives to secure the future sustainability of regional communities, including infrastructure, service provision, population growth and leadership development.
- e) Be an active partner in regional leadership programs.
- f) Identify and provide support for regional funding programs.
- g) Support opportunities for greater partnerships in Regional Development and Natural Resource Management.
- h) Support increased opportunities to build Social Infrastructure, Community Services and Sustainable Economic Development.
- i) Support to be provided to progressing regional health plans.
- j) Support the development of social capital through regional programs.
- k) Finalise the Legatus Group 2030 Regional Transport Plan.
- l) Lead the Regional Climate Change strategies as outlined in the 3-year action plan and sector agreement.
- m) Implement the 2-year Regional Community Waste Management support program.
- n) Support a program that assists with the development of digitally mature councils and the use of technology for current and future community engagement.
- o) Partner with regional agencies on the development of a regional sustainability centre.

Budget 2018/2019: Key Assumptions

1. LGA Outreach funding of \$50,000 is no longer allocated and final confirmation on the regional capacity grant of \$40,000 has yet to occur.
2. LGA R&D funding has yet to be applied for re Digital and Eco-village projects.
3. RDAYMN and NYNRM have yet to confirm climate change contribution.
4. CWMS funding confirmed \$50,000 over 2 years.
5. Australian Government confirmed \$16,000 for the leadership program.
6. Rubble Royalties may be removed given recommendations by LGA to have them scrapped but this is not likely to occur in the 2018/2019 financial year.
7. There would be no contracts entered for project officer roles or commencement of projects until funding secured.